

Quality Systems Manual

Alpha Analytical, Inc.

D/B/A

Alpha Analytical
Eight Walkup Drive
Westborough, MA 01581-1019
Telephone: (508) 898-9220
Facsimile: (508) 898-9193

Alpha Analytical
Woods Hole Labs Facility
320 Forbes Blvd
Mansfield, MA 02048
Telephone: (508) 822-9300
Facsimile: (508) 822-3288

Email: info@alphalab.com
Web site: www.alphalab.com

Quality Assurance Officer: James Todaro, Ext 508-439-5101
Laboratory Technical Manager (Director) Organics-Westboro: Marco Soares 508-439-5144
Laboratory Technical Manager (Director) Inorganics-Westboro: Elena Dayn 508-439-5131
Laboratory Technical Manager (Director) Mansfield: John Trimble, 508-844-4134
Laboratory Technical Manager (Director) Air-Mansfield: Andy Rezendes, 508-844-4181

Approvers:

Jim Todaro Approved on 11/18/2022 2:13:40 AM, Elena Dayn Approved on 11/17/2022 2:40:13 PM, John Trimble Approved on 11/17/2022 2:58:48 PM, Andrew Rezendes Approved on 11/17/2022 4:46:26 PM, Marco Soares Approved on 11/17/2022 6:40:52 PM

1 Mission Statement

The mission of Alpha Analytical is quite simply to provide our customers with the greatest value in analytical service available. For the 'greatest value' is not only found in the data that is delivered, it is also found in the services provided.

- Data must be of the highest integrity, accuracy and precision.
- Consultation and educational services must be provided to support the customer in establishing data quality objectives and interpretation of the final data package.
- Support services such as sample containers, courier service and electronic data deliverables must be available to the customer.

Alpha's mission continues with an established commitment to our community and environment. We must ensure that we do not produce any additional contamination to our environment or harm our neighbors and community in any way.

The value of Alpha's product is in the honesty and integrity with which each chemist, courier, login staff member, or office staff member performs their tasks. The customer or employee must always feel satisfied that they received the greatest value in their lab experience at Alpha.

Alpha Analytical will vigorously pursue its mission into the next millennium.

Mark Woelfel
President

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3 Introduction

The Quality Systems Manual, referred to as Corporate Quality Systems Manual (CQSM) of Alpha Analytical describes the quality program in use at the laboratory for both Westboro and Mansfield facilities. This Quality Systems Manual provides employees, customers and accrediting agencies with the necessary information to become familiar with how the quality system operates within Alpha Analytical. The quality program includes quality assurance, quality control, and the laboratory systems including feedback mechanisms for the automated continuous improvement of the laboratory operations to meet customer needs.

Implementation of the laboratory operations is by documenting procedures, training personnel and reviewing operations for improvement. Written procedures are maintained as Standard Operating Procedures (SOPs). The SOPs are available to the staff as a controlled, electronic, secure copy. The provisions of the QSM are binding on all temporary and permanent personnel assigned responsibilities. All laboratory personnel must adhere strictly to the QSM and SOPs.

All policies and procedures have been structured in accordance with the NELAC Institute (TNI) Standards), DOD QSM 5.4 and applicable EPA requirements and standards.

Twenty-five (25) sections comprise the QSM. Related quality documentation including the listing of SOPs, forms, floor plan, equipment, personnel and laboratory qualifications are available. The QSM sections provide overview descriptions of objectives, policies, services and operations.

3.1 Scope

The QSM describes the requirements of the Laboratory to demonstrate competency in the operations for performing environmental tests for inorganic, organic, air and microbiological testing. The basis for the environmental tests is the methods found in documents published by the United States Environmental Protection Agency (EPA), ASTM, AOAC, APHA/AWWA/WEF, Standard Methods, and other procedures and techniques supplied by customers.

The QSM includes requirements and information for assessing competence and determining compliance by the laboratory to the quality system. When more stringent standards or requirements are included in a mandated test method, by regulation, or specified in a project plan the laboratory demonstrates achievement of the customer specified requirements through its documented processes.

The QSM is for use by Alpha Analytical for developing and implementing the quality system. Accrediting authorities and customers use the QSM for assessing the competence of Alpha Analytical. Alpha Analytical is committed to continually improving the quality system. Meeting customer needs, operating within regulatory requirements and adhering to Alpha's Data Integrity and Ethics policy are several of the mechanism used to continually improve the quality system.

3.2 Policy Statement

This Quality Systems Manual summarizes the policies, responsibilities and operational procedures associated with Alpha Analytical. This manual applies to all associates of the laboratory and is intended for use in the on-going operations at Alpha Analytical. Specific protocols for sample handling and storage, chain-of-custody, laboratory analyses, data reduction, corrective action, and reporting are described. All policies and procedures have been structured in accordance with the NELAC Institute (TNI) Standards, DOD QSM(which includes 17025 standards), applicable EPA requirements, regulations, guidance, and technical standards. This Quality Systems Manual, laboratory Standard Operating Procedures (SOPs), and related documentation describe the quality systems, policies and procedures for Alpha Analytical.

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Alpha Analytical performs chemical analyses for inorganic and organic constituents in water, seawater, soil, sediment, oil, tissue and air matrices. Alpha Analytical's goal is to produce data that is scientifically valid, technically defensible, and of known and documented quality in accordance with standards developed by The NELAC Institute (TNI) Standards and any applicable state or EPA regulations or requirements. It is the commitment of the President, Operations Director, Laboratory Technical Manager and Quality Assurance Officer to work towards continuous improvement of the operation, and towards meeting our customer's needs, requirements, and intended data usage. This continued commitment is built into every activity of the laboratory. It is the responsibility of Senior Management and the Department Managers to ensure that all associates familiarize themselves with, and comply at all times with, the quality systems, procedures and policies set forth in this manual, laboratory SOPs, and related documentation.

Alpha Analytical analyzes Proficiency Test (PT) samples, in accordance with the NELAC Institute (TNI) Standards and other regulatory programs, from a National Institute of Standards and Technology (NIST)-approved PT provider for the analytes established by EPA for water samples, and for other analytes and matrices. The specific analytes and matrices analyzed are based on the current scope of the laboratory services as documented in the laboratory SOPs and state certifications.

The technical and service requirements of all requests to provide analyses are thoroughly evaluated before commitments are made to accept the work. This includes a review of facilities and instrumentation, staffing, and any special QC or reporting requirements to ensure that analyses can be performed correctly and within the expected schedule. All measurements are made using published reference methods or methods developed by Alpha Analytical. Competence with all methods is demonstrated according to the procedure described in SOP/1739 prior to use.

Alpha Analytical has developed a proactive program for prevention and detection of improper, unethical or illegal actions. Components of this program include: internal proficiency testing, electronic data audits and post-analysis data review by the QA Officer; a program to improve employee vigilance and co-monitoring; and Ethics Training program identifying appropriate and inappropriate laboratory practices, instrument manipulation practices and consequences. Additionally, all associates are required to sign the Alpha Analytical *Ethics Agreement* form upon commencement of employment and complete annual refresher Ethics Training thereafter. This form clearly outlines the possible consequences of unethical or improper behavior, or data misrepresentation. All staff are required to report any suspected unethical conduct to management. Management will then investigate and determine if the situation was considered unethical and will take appropriate action as described in the Alpha Ethics policy.

It is the policy of the laboratory to discourage and reject all influence or inducements (whether commercial, financial or personal) offered either by customers or suppliers, which might adversely affect results or otherwise compromise the judgment or impartiality of the staff. It is the responsibility of the Operations Director and Laboratory Technical Manager to inform customers and suppliers of this policy when necessary.

In the event that any such influences or inducements are encountered, the staff is instructed to inform management immediately. It is the responsibility of the Operations Director and the Laboratory Technical Manager to take appropriate action to prevent recurrence.

3.3 References

External reference documents are available electronically in the Qualtrax system for staff to access the latest edition or version of the reference methods, regulations or national standards. The Quality Assurance Department maintains the electronic files in the Qualtrax system. Management purchases automated update services, where available, to provide the laboratory with the latest hardcopy edition, where electronic means is not available.

3.4 Definitions

Appendix A lists the definitions as adopted by the laboratory. The definitions are mostly from the 2016 TNI standards and other sources.

4 Organization and Management

4.1 Legal Definition of Laboratory

Alpha Analytical is a full service analytical laboratory. Testing services include Drinking Water, Waste Water, Ground Water, Waste material and Air. Alpha Analytical is a privately held corporation incorporated in the state of Massachusetts. Alpha Analytical, Inc. does business as (D/B/A) Alpha Analytical.

Alpha Analytical has been in business since 1985. The types of businesses served include:

- Consulting firms,
- Engineering firms,
- Waste Management Companies,
- Industrial sites,
- Municipal agencies
- Department of Defense projects.

4.2 Organization

The laboratory operates a quality system approach to management in order to produce data of known quality. The laboratory organization provides effective communication and lines of authority to produce analytical data meeting customer specifications. The organizational design provides open communication while ensuring that pressures and day to day operating circumstances do not compromise the integrity of the reporting of the final data. See Appendix B for Organizational Chart.

The President is responsible for directing all areas of the company. The following job functions report to the President:

- Operations Manager
- Quality Assurance Officer
- Marketing / Business Development / Sales
- Financial Services
- Human Resources

The Operations Manager is responsible for directing all laboratory operational areas of the company. The following job functions report to the Operations Manager:

- Laboratory Technical Manager(s)
- Customer Services Manager
- Department Managers

The Laboratory Technical Manager(s) is(are) responsible for the laboratory data generated by the organics testing, inorganics testing and metals testing areas and the Air Technical Director is responsible for laboratory data generated by air analyses.

The Departmental Managers (Supervisors) have the following responsibilities:

- The organics managers direct personnel in the organics extraction and instrumental laboratories.

The wet chemistry manager directs personnel and team leaders in the wet chemistry and/or microbiological testing areas.

The metals manager directs personnel and team leaders in the metals sample preparation and instrumental laboratories.

The Quality Assurance Officer is a member of the staff and reports directly to the President and has defined responsibility and authority for ensuring that the quality system is implemented and adhered to at all times. The Quality Assurance (QA) Officer is responsible for interacting and communicating certification requirements, implementing the Quality Systems Manual and reporting to the Laboratory Technical Manager and Senior Management the status of the quality program. The QAO oversees the Quality Systems Specialists and is responsible for oversight and/or review of quality control data and function independently from laboratory operations.

The Customer Services Manager is responsible for customer interactions, project coordination and laboratory personnel notification of project requirements.

The Marketing, Business Development and Sales personnel are responsible for increasing the volume of work from current customers and adding new customers to the base business of Alpha Analytical. The Marketing and Business Development personnel review all new work with the Laboratory Technical Manager, Operations Manager, President and/or Quality Assurance Officer before contractual commitment.

The CFO is responsible for maintaining and reporting on the financial status of the company. The CFO directs financial personnel on proper accounting procedures and maintaining the list of approved suppliers and subcontractors. The CFO reports directly to the President.

The Human Resource Director is responsible for personnel recruitment, hiring, performance reviews.

Personnel job descriptions define the operational function duties and responsibilities. Administration and Laboratory personnel assignments may include cross-functional training and work performance in multiple areas of the operations. Multiple function training ensures laboratory back up personnel during peak workloads.

During the absence of any staff member, assignment of alternative personnel occurs by memo or e-mail. The Manager or Supervisor authorizes the assignment. The naming of alternative personnel assures the continuing performance of critical tasks during the primary person's absence and ensures that lines of communication remain open for continued decision making. The deputy for the Laboratory Technical Manager is the Quality Assurance (QA) Officer. The deputies for the Quality Assurance (QA) Officer are the Quality Systems Specialists.

For the purposes of the NELAC Institute (TNI) Standards the Lead Laboratory Technical Manager is the Laboratory Technical Manager. The deputies for the Lead Technical Manager are the Quality Assurance (QA) Officer, and the Departmental Managers. The Laboratory Technical Manager meets the requirements specified in the Section 4.1.7.2 Volume 1, Module 2 of the 2016 TNI standards. If the Laboratory Technical Manager is absent for a period of time exceeding 15 consecutive calendar days, a full-time staff member meeting the qualifications of Laboratory Technical Manager will be designated to temporarily perform this function. The primary Accrediting Body shall be notified in writing if the Technical Manager's absence exceeds 35 consecutive calendar days.

4.3 Business Practices

Alpha maintains certification for the programs and analytes required by regulatory programs. The listing of qualifications from the various certifications, registrations and accreditation programs are available upon request. Alpha Analytical operates Monday to Friday from 7:30 a.m. to 5:30 p.m. Management prepares and posts the holiday schedule for the year indicating closed operations. Sample delivery occurs during normal operating hours unless arranged in advance.

Alpha's reputation depends upon timely reporting and quality data. The standard turnaround time for engineering and consulting firms is five business days from time of sample receipt. Standard turnaround for all other customers is ten business days from time of sample receipt. The time of sample receipt is when the verification of the chain of custody and samples meets the laboratory sample acceptance policy. Laboratory management must approve any special arrangements for rush or expedited turnaround time. The basis for data quality depends on customer, regulation and method performance criteria. Accuracy, precision, sensitivity and comparability are expressions of method performance criteria.

All work is performed in the strictest confidence. New and contract employees must review corporate policy and practice requirements for protecting customer confidentiality and proprietary rights. The review occurs during orientation and ethics training. It is the policy of the laboratory to release data to the customer authorized contact. Personnel assigned the duties of interacting with customers review project files and discuss data related only to the project. Personnel whose duties do not include routine customer contact must check with the customer service manager before discussing data with regulators or third parties

5 Quality System

Establishment, Audits, Essential Quality Controls and Data Verification

5.1 Establishment

The Mission Statement presents the policy and objectives for Alpha Analytical. The Quality Systems Manual provides the framework for the processes and operations to implement the Mission. The Quality Systems Manual and documentation controlled by the laboratory system detail the management authorized operations for achieving the objectives of the company.

The laboratory operates a quality system approach to management in order to produce data of known quality. Alpha Analytical is a full service laboratory designed to provide its customers with accurate, precise and reliable data within the best turn-around time and at the most reasonable prices. Alpha employs chemists of the highest training, ethics and caliber in the field of analytical chemistry. This and state-of-the-art instrumentation and automation combine to insure data of known and documented quality.

5.2 Quality Systems Manual

The QA Officer is responsible for the publication and distribution of the Quality Systems Manual and annual review. Management reviews and authorizes the manual. Implementation of major changes in the quality system occurs after revision of the appropriate Quality Systems Manual section and authorization by management.

The authorization of the Quality Systems Manual is documented electronically in Qualtrax. Updates of this manual occur at any time throughout the year. Document control procedures (SOP1729) apply to the distribution of the Quality Systems Manual. Controlled copies of the manual are maintained electronically within Qualtrax. Persons or organizations outside of Alpha Analytical may receive uncontrolled copies. Copies are distinctly indicated "Uncontrolled Documents" within the footer of each page.

5.3 Audits

Laboratory audits, both internal and external, review and examine the operations performed in the laboratory. Internal audits are conducted by qualified QA Specialists and external audits are reviews by external organizations to evaluate the ability of the laboratory to meet regulatory or project requirements. Internal audits are conducted on a frequency of annually, or method required.

A QA designee schedules internal process audits to ensure the completion of the annual audit of each operational area. The process audits are a more detailed review of the operations. Personnel from areas other than the one audited perform process audits.

The internal system audit is a review of the implementation of the documented quality system. The system audit includes sample tracking from receipt to disposal, a data audit of a completed report, and all operations not audited during the process audit.

The purpose of the internal system audit is:

- Verification that adequate written instructions are available for use;
- Analytical practices performed in the laboratory are consistent with SOPs;
- The quality control practices are applied during production;
- Corrective actions are applied as necessary;

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Deviations from approved protocols are occurring only with proper authorization and documentation;
Reported data is correct and acceptable for reporting;
SOPs, quality records, analytical records, electronic data files are maintained properly; and
Personnel training files and records are satisfactory and current.

Before a scheduled internal audit, the assigned auditor reviews checklists, if used, and/or the SOP specific to the area. The checklist may be from an external source or prepared by the auditor. After the audit, the auditor submits a summary or notes from the audit to the Laboratory Technical Manager or QAO as part of the audit report. The summary identifies discrepancies found during the audit. Technical personnel are responsible for the inspection and monitoring of in-process and final data. Personnel independent of those having direct responsibility for the work performed audit the quality system and processes.

Representatives sent by customers and government or accrediting agencies often perform external audits. These audits are most often announced inspections, but sometimes are not announced. The Quality Assurance Officer, Laboratory Technical Manager or assigned deputy, and/or appropriate Department Manager accompany the external audit team through the laboratory. The auditors receive a brief overview of company objectives, activities, and facilities. Interviews with essential supervisory staff and technical staff are arranged, along with retrieval of any documentation pertinent to the audit. Auditors usually provide a report on their findings shortly after the audit. The QA Officer receives the audit report and copies are provided to laboratory personnel for review. Corrective actions are identified and distributed to responsible parties for implementation in response to any cited deficiencies.

5.4 Audit Review

Management reviews internal and external audit reports to evaluate system effectiveness at the annual management review meeting. Tracking of the audit findings occurs through the nonconformance action process. The management and staff work together to establish a time line for resolving the audit findings. The Quality Assurance team tracks the time line and reports to the Laboratory Technical Manager on any outstanding audit findings. Approved corrective actions for DoD that are not implemented or avoided may result in loss of DoD ELAP accreditation and may result in work being discontinued until implementation is verified by DOD ELAP AB.

5.5 Performance Audits

Alpha Analytical participates in inter-laboratory comparisons and proficiency test programs required by customers and certifying agencies. The performance audits provide information on the data comparability of results generated by the laboratory. Test samples received by the laboratory are handled following routine laboratory procedures. Proficiency test samples are unpacked, checked against the packing slip and examined for damage. Reporting requirements and deviations to routine practices are noted as would be required for any project.

Analysts demonstrate proficiency by analyzing either an external proficiency test sample, an internally prepared blind test sample or Initial Demonstration of Capability (IDC) before independent operation of a test method. The results of performance audits serve several purposes. The QA Officer may use performance audits for evaluating analyst proficiency, laboratory performance in a specified area to facilitate laboratory improvement efforts, and/or to provide information to an accrediting agency on correction of past performance of an external performance audit.

5.6 Corrective Actions/Preventative Actions (CAPA)

The corrective action process at Alpha Analytical is detailed in SOP 1736. The corrective action program at Alpha Analytical uses the Quality Nonconformance workflow in Qualtrax to document and follow through the corrective action/preventative action process for three main areas: nonconformance's within the laboratory, customer complaints and failed PT studies. The process ensures continuous improvement of company performance by preventing the recurrence of quality problems.

Nonconformance reports are tracked for closure date and the type. Reports to management include the listing of open nonconformance reports and the frequency of the type of nonconformance occurring. A QA designee monitors the completeness of the forms, as well as verifies the actions are complete and acceptable.

Customers will be notified within 5 days of any question(s) regarding validity of results.

5.7 Managerial Review

The management review occurs at least once per year as part of the strategic planning process. Documentation of the management review meeting is by recording the meeting minutes and listing the attendees. The focus of the quality management review is the frequency of the type of nonconformance, closure status, audit progress and other quality assurance actions. Meetings include discussion and progress on quality system initiatives since the last meeting.

Prior to the meeting, an agenda is distributed to all personnel expected to be in attendance. The meeting is chaired by the President. Minutes are taken and distributed at the conclusion of the meeting by a QA designee. If action is necessary on any issue, a Summary Report is generated and distributed to responsible parties for implementation. Actions are monitored by the QAO or designee until completion.

5.8 Essential Quality Control Procedures

The following general quality control principles apply to all tests. The manner implemented is dependent on the type of test performed. The laboratory SOP presents the specific quality control checks undertaken to ensure precision, accuracy and sensitivity of each test method. Deviations from the existing SOP are allowed only upon approval of the deviation by the department manager and Quality Assurance Officer. This documentation must be either in form of written notice or email.

Alpha Analytical uses quality control samples to evaluate the following:

1. Adequate positive and negative controls to monitor blanks, spikes, reference toxicants, zero blanks;
2. Adequate tests to define the variability and/or reproducibility of laboratory results;
3. Measures to ensure the accuracy of the test data including sufficient calibration and/or continuing calibrations, use of certified reference materials, proficiency test samples;
4. Measures to evaluate test performance, such as detection limits and quantitation limits or range of applicability such as linearity;
5. Selection of appropriate formulae to reduce raw data to final results such as linear regression, internal standards, or statistical packages;
6. Selection and use of reagents and standards of appropriate quality;

7. Measures to assure the selectivity of the test for its intended purpose;
8. Measures to assure constant and consistent test conditions for the method such as temperature, humidity, light, or specific instrument conditions.

Note: All quality control samples are treated in the same manner as field samples.

All quality control measures are assessed and evaluated on an on-going basis, and quality control acceptance limits are used to determine the usability of the data. Control charts and/or calculated control limits monitor the long-term method performance by analyte, by instrument for water matrices. Routine evaluation and reporting of the control chart performance provides supervisors and management with additional performance measures to ensure data comparability. Control limits are recalculated when trends are observed.

Where no reference method or regulatory criteria exist, the laboratory specifies the acceptance/rejection criteria in the SOP. The test SOP specifies the QC samples performed per batch of samples. The quality control samples are categorized into the following, as appropriate to the method

- Method Blank
- Laboratory Duplicate
- Laboratory Control Sample (LCS)
- Laboratory Control Sample Duplicate (LCSD)
- Matrix Spike (MS)
- Matrix Spike Duplicate (MSD)

Selection of samples for Duplicate, Matrix Spike (MS) & Matrix Spike Duplicate (MSD)

2. Duplicate samples

- a. Samples will be selected if identified and requested by customer
- b. If no samples are identified by the customer then random samples will be analyzed within the batch as defined by the method, program or at a minimum batch of 20 samples.

3. Matrix Spike (MS) / Matrix Spike Duplicate (MSD) samples

- a. Samples will be selected if identified and requested by customer
- b. If no samples are identified by the customer then random samples will be selected and analyzed within the batch as defined by the method, program or at a minimum batch of 20 samples.
- c. If MS/MSD is not required, LCS/LCSD may be substituted for

precision and accuracy evaluation.
All DOD projects require MS/MSD.

The frequency is dependent on the reference method and test protocol. The following is the default requirement for quality control checks in lieu of any other guidance. The frequency for each quality control sample is generally one (1) per every 20 samples.

5.9 Data Reduction

After completion of the test procedure, the data reduction process begins.

Chromatography data may require the manual integration of peak areas or heights before reporting of results. The analyst must perform manual integration when software does not properly integrate or identify the peak. Manual integration must not occur for the purpose of achieving acceptable quality control or calibration. Signatures of analyst performing manual integrations can be found by electronic entry of analysts initials that can be traced to original signatures in the "Employee Signature Register". The analyst notes the rationale for performing the manual integration using the M-Codes listed in the manual integration SOP 1731 and ensures the "TIC" marks from the software represent the integration area used for reporting the results. The analyst must minimize and avoid manual integration. The establishment of the proper integration parameters in the software reduces the number of manual integration occurrences.

The SOP for each test presents the formulas used for the specific test method. The formulas for the data calculations used throughout the laboratory are the following:

% Recovery (LCS)

$$\frac{MV}{TV} * 100 = \%R_{LCS}$$

where: MV = Measured Value
TV = True Value

% Recovery (MS or MSD)

$$\frac{MV - SV}{TV} * 100 = \%R_{MS}$$

where: MV = Measured Value
TV = True Value
SV = Amount found in sample

Average (\bar{X})

$$\frac{\sum_{i=1}^n X_i}{n} = \bar{X}$$

where: \bar{X} = Average of all values
X = Result of each measurement
n = Number of values

Relative Percent Difference (% RPD)

$$\frac{R_1 - R_2}{\frac{(R_1 + R_2)}{2}} * 100 = \%RPD$$

where: R_1 = Larger of two observed values
 R_2 = Smaller of two observed values

% Difference (%D)

$$\frac{X - \bar{X}}{\bar{X}} * 100 = \%D$$

where: \bar{X} = Average of all values
 X = Result of measurement

Standard Deviation of the sample (S_x)

$$\sqrt{\frac{\sum (X - \bar{X})^2}{n - 1}} = S_x$$

where: \bar{X} = Average of all values
 X = Result of each measurement
 n = Number of values

Relative Standard Deviation (%RSD)

$$\frac{S_x}{\bar{X}} * 100 = \%RSD$$

where: \bar{X} = Average of all values
 S_x = Standard Deviation ($n - 1$)

Range of Logs (for microbiological enumeration analysis)

10% of routine samples are analyzed in duplicate and the range of logs is determined.

MDL (See 40CFR Part 136 for details)

where: *MDL* = The method detection limit

$$\left[\sqrt{\frac{\sum_{i=1}^n x_i^2 - \left(\sum_{i=1}^n x_i\right)^2 / n}{n-1}} \right] * t_{0.99} = MDL$$

X = Result of each measurement

n = Number of values

t(*n*-1, 1 = .99) = The students' T value appropriate for a 99% confidence level and a standard deviation estimate with *n*-1 degrees of freedom. (See Students t Test Table)

Reporting Limit (RL)

Lowest calibration standard or greater

Control Limits

Upper Control Limit: $\bar{X} + 3 * S_x = UCL$
 Lower Control Limit: $\bar{X} - 3 * S_x = LCL$

Warning Limits

Upper Warning Limit: $\bar{X} + 2 * S_x = UWL$
 Lower Warning Limit: $\bar{X} - 2 * S_x = UWL$

Method of Standard Additions (MSA): (See EPA 7000A for details)

The simplest version of this technique is the single-addition method, in which two identical aliquots of the sample solution, each of volume *V_x*, are taken. To the first (labeled A) is added a known volume *V_s* of a standard analyte solution of concentration *C_s*. To the second aliquot (labeled B) is added the same volume *V_s* of the solvent. The analytical signals of A and B are measured and corrected for non-analyte signals. The unknown sample concentration *C_x* is calculated:

$$C_x = \frac{SB V_s C_s}{(SA - SB) V_x}$$

where SA and SB are the analytical signals (corrected for the blank) of solutions A and B, respectively. *V_s* and *C_s* should be chosen so that SA is roughly twice SB on the average, avoiding excess dilution of the sample. If a separation or concentration step is used, the additions are best made first and carried through the entire procedure.

Improved results can be obtained by employing a series of standard additions. To equal volumes of the sample are added a series of standard solutions containing different known quantities of the analyte, and all solutions are diluted to the same final volume.

For example, addition 1 should be prepared so that the resulting concentration is approximately 50 percent of the expected absorbance from the endogenous analyte in the sample. Additions 2 and 3 should be prepared so that the concentrations are approximately 100 and 150 percent of the expected endogenous sample absorbance.

The absorbance of each solution is determined and then plotted on the vertical axis of a graph, with the concentrations of the known standards plotted on the horizontal axis. When the resulting line is extrapolated to zero absorbance, the point of interception of the abscissa is the endogenous concentration of the analyte in the sample. The abscissa on the left of the ordinate is scaled the same as on the right side, but in the opposite direction from the ordinate. A linear regression program may be used to obtain the intercept concentration.

5.10 Document Control

The Document Control Procedure (SOP/1729) describes the process for controlled and uncontrolled documents. The use of the revision number allows for the retention of a previous document for historical information purposes.

Every document is assigned a unique identification number, which is present on each page of the document. A master list of documents includes the unique identification. Each controlled copy includes the revision number, published date and page number.

Full document control includes the status of each document: active, inactive or superseded/archived. Inactive documents are procedures not currently requested, but may be in the future. Archived documents are procedures replaced with a later revision. Authorized personnel must review and approve each document and any subsequent revisions before use in the laboratory. Personnel authorized to review and approve a document have access to all necessary information on which to base their review and approval. The history section of the document in Qualtrax includes a description of the nature of the document change.

Standard Operating Procedures (SOPs) are instructions for repetitive or standard operations performed by the laboratory. The SOP author is the person familiar with the topic. The standard format for writing SOPs is set-up as a template for administration and technical SOPs. Each SOP is peer reviewed, authorized by management, and QA before final publication and implementation. Authorized signatories for controlled documentation include one or more of the following personnel: Company President, Quality Assurance Officer, Laboratory Technical Manager, Department Manager, Department Team Leader. Personnel acknowledges approved documents as read, understood and agreed to through electronic attestation forms associated with each document as SOP Attestation Tests which reside in Qualtrax.

SOPs must receive evaluation and input by laboratory supervisors and key technical personnel. The content of each SOP must conform to applicable requirements of analytical methods and certification agencies. Within these constraints, the content of a SOP meets the needs of a particular area of the laboratory. A new or revised SOP is needed when regulatory programs update or add methods, the scope of the existing method is extended, or when activities are being performed without adequate documentation.

Updating, modifying and changing SOPs, forms and the contents of this QSM are prompt and part of the routine practices. The prompt modification of these documents ensures the documents reflect the current practices and operations of the laboratory. During annual review of a document, (including but not limited to: SOPs, Ethics Policy, Quality Systems Manual), requested changes are reviewed and the document reissued using the information and a new revision number is assigned and published in Qualtrax.

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The laboratory maintains control over the possession and distribution of all documents that directly affect the quality of data. This includes, but is not limited to, documents such as the Quality Systems Manual, Standard Operating Procedures, customer instructions, Laboratory Work Instructions, data sheets, check lists and forms.

5.11 Detection Limits

Detection Limits (DLs), previously referred to as Method Detection Limits (MDLs), are determined for all analytes as specified in the Institute (TNI) Standards. DLs are determined for all new instrumentation, whenever there is a change in the test method or instrumentation that affects performance or sensitivity of the analysis. From these, detection limits, Reporting Limits (RLs), are established. The RL is the minimum concentration of an analyte that can be identified and quantified within specified limits of precision and bias during routine and analytical operating conditions.

Method Blanks are evaluated to determine an MDLb when performing an initial MDL study and annually thereafter.

Laboratory reporting limits lie within the calibration range, at or above the RL. For methods that require only one standard, the reporting limit is no lower than the low-level check standard, which is designed to verify the integrity of the curve at lower levels. If reporting limits are required below the lower level of the calibration curve, RL, or low-level check standard, method modifications are required. Refer to DL/LOQ SOP/1732. Note: "J" Estimated value: Upon customer request, the Target analyte concentration can be reported below the quantitation limit (RL), but above the Detection Limit (DL) with a "J" qualifier.

5.12 LOD/LOQ Studies

A. LOD (Limit of Detection) Verification - DOD only

1. LOD is required quarterly for all DOD projects. If there are no DOD projects for a particular quarter than LOD is not required for that quarter.
2. All sample-processing steps of the analytical method shall be included in the determination of the LOD.
3. The validity of the LOD shall be confirmed by **qualitative** identification of the analyte(s) in a QC sample in each quality system matrix containing the analyte at no more than 2-3X the LOD for single analyte tests, and > 1X up to 4X the LOD for multiple analyte tests. This verification must be performed on every instrument that is to be used for analysis of samples and reporting of data.
4. An LOD study is not required for any component for which spiking solutions or quality control samples are not available such as temperature. Where an LOD study is not performed, the laboratory may not report a value below the limit of quantitation.

B. LOQ (Limit of Quantitation) Verification

1. LOQ (Limit of Quantitation) verification is required quarterly for each target analyte. The validity of the LOQ shall be confirmed by successful analysis of a QC sample containing the analytes of concern in each quality system matrix. A successful analysis is one where the recovery of each analyte is within the established test

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method acceptance criteria for accuracy

The LOQ study is not required for any component or property for which spiking solutions or quality control samples are not commercially available or otherwise inappropriate (e.g., pH)..

Refer to DL/LOQ SOP/1732

5.13 Range of Logs – Precision of Quantitative Methods - Microbiology

- A. Precision of duplicate analyses is calculated for samples examined by enumerative microbiological methods according to the following procedure:
 - a. Perform duplicate analyses on first 15 positive samples.
 - b. Record duplicate analyses as D1 and D2 and calculate the logarithm of each result.
 - c. If either of a set of duplicate results is <1 , add 1 to both values before calculating the logarithms.
 - d. Calculate the range (R) for each pair of transformed duplicates as the mean of these ranges.

6 Personnel

6.1 Laboratory Management Responsibilities

Management is responsible for communicating the requirements of the quality system, customer specifications and regulatory needs to all personnel. Management job descriptions detail the responsibilities of each position.

The H.R. Director has job descriptions for all positions in the laboratory defining the level of qualifications, training, and experience and laboratory skills. During initial training, management provides access to documented operations procedures, observes personnel performance, and evaluates personnel proficiency. Management documents technical laboratory staff's proficiency initially and on a continuing basis through use of laboratory control samples and purchased proficiency evaluation standards.

Management is responsible for verification of proper sample management and all aspects of data reporting. The communication of the operating practices of the laboratory is through the document control and attestation process.

Either the Quality Assurance Officer, Operations Director and/or Technical Managers have the authority to stop work due to non-conformances and have the authority to resume work after it has been stopped.

6.2 Laboratory Staff Requirements

Recruitment is the responsibility of the Operations Manager and HR Department, with input from other personnel as required. The Training Program procedure SOP/1565 details the process for completing requirements and training to ensure personnel have adequate skills and competence for the job function. Initial training includes ethics training, Qualtrax Training, QA Basics, IT/LIMs including computer security.

A job description details the necessary requirements for each job and includes position title, minimum educational requirements, skills, responsibilities and reporting relationships and any supervisory responsibility.

Initial training of new employees and contract staff includes laboratory ethics and quality policies, signing the Employee Signature Log, as well as execution of an Ethics Agreement. Any employee found to knowingly violate the Ethics Policy Agreement, report data values, that are not actual values obtained or improperly manipulated, or intentionally report dates and times of data analyses that are not the actual dates and times of analysis, will lead to disciplinary action, including termination, as outlined in Section V.K of the Employee Handbook. Each employee must report personally or anonymously to the Laboratory Technical Manager, QA Officer and/or Ethics Team Member any accidental or suspected intentional reporting of non-authentic data by others for follow up action. The review of the laboratory ethics and ethics training occurs annually with all personnel.

(DOD) All inappropriate and prohibited laboratory practices, as detailed in the DOD QSM 5.4, will be reported to the appropriate accrediting body within 15 business days of discovery. Records of corrective actions or proposed will be submitted within 30 business days. Failure to notify the AB within 15 business days will result in suspension of the DOD ELAP accreditation.

The Ethics program consists of the following key components:

- Ethics Policy /Agreement (Appendix E)
- Initial and annual ethics training

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- Internal audits conducted annually
- Adherence to Manual Integration SOP/1731
- Ethical or Data Integrity issues reported to Lab Managers, QAO or HR Director
- Anonymous reporting to HR Director - This is accomplished by writing a detailed description of the suspected ethics breach and submitting the information, anonymously, to the Human Resource Director.
- “No-fault” policy encouraging reporting of incidences without fear of retribution
- Electronic tracking and audit trails through LIMs and instruments enabled where available.

6.3 Training

The Quality Systems Manual and related documentation is available to all employees. Cross training, supervisory training and other related training takes place on a scheduled and as-needed basis. Training ensures the communication and understanding of all personnel in the laboratory-documented procedures and practices.

All personnel undertake orientation-training sessions upon initial employment. Orientation training includes laboratory business practices, employment specifications, Ethics Policy, Quality Systems Manual, Chemical Hygiene Plan, and all SOPs required for the job function.

Managers ensure the training for new employees and review the continuing training for current employees. Training includes on-site and off-site programs presented by staff members, contractors, equipment manufacturers, and institutions of higher learning.

Training of new personnel to any job assignment takes place on-site according to the Training Program procedure. Laboratory personnel may perform their assigned methods/protocols without supervision only after documentation of acceptable proficiency. Training records lists the current training status.

On-the-job training includes demonstration of skills during job performance, initial demonstration of proficiency, and review of SOPs. Health and Safety training takes place on an annual basis with careful introduction to new principles. Personnel have access to the Chemical Hygiene Plan and Safety Data Sheets. On-site training includes side-by-side hands-on training, formal classroom type instruction on the SOP or a meeting to discuss procedural changes or to address questions related to the laboratory operation. All training is documented via the Training Attestation Form, which is signed by all in attendance that they understood and will implement what was presented to them.

Training is an on-going opportunity to evaluate the laboratory operations. The updating of SOPs, Quality Systems Manual and other related information documents all changes to the quality system. Training is documented via the Training Attestation Form or in Qualtrax with training test records.

Off-site training takes place on an as-needed basis. Recommendations and suggestions regarding educational programs come from all levels of staff. It is the employee's responsibility to present a copy of any certificates or attendance information to the HR Director. The information is added to the individual's training record.

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6.4 Records

The QA Department is responsible for maintaining training records. Credentials including certificates, transcripts, diplomas, resumes, and other records of training are placed in the individual's training file. Demonstrations of Capabilities are kept either in Qualtrax or LIMS.

Appropriate personnel are notified through email and/or Qualtrax or by the QA department when a revision is complete for the controlled version of a document. The manager of the area determines when a change is significant to require training.

Job descriptions are included in the training record files. The Human Resources Department reviews the job descriptions, Resumes and/or biosketches are kept on file with the Human Resources Department and the QA Department.

7 Physical Facilities – Accommodation and Environment

This laboratory facility has a total area of 25,000 square feet for each of the Westboro and Mansfield Facilities

The laboratory functional areas include:

- Administration and offices
- Sample receiving
- Sample management
- Air analysis (Mansfield Facility only)
- Microbiological (Westboro Facility only)
- General analytical chemistry
- Metals sample preparation (Mansfield Facility only)
- Organic sample preparation
- Metals analysis (Mansfield Facility only)
- Volatiles gas chromatography (GC)
- Volatiles gas chromatography/mass spectrometry (GC/MS)
- Volatiles air analysis (Mansfield Facility only)
- Semivolatiles gas chromatography/mass spectrometry (GC/MS)
- Semivolatiles gas chromatography (GC)
- Emerging Contaminants (Mansfield Facility only)
- Miscellaneous facility mechanical and storage areas.

All chemicals are stored in appropriate cabinets and properly disposed of as required. All flammable solvents are stored in OSHA and NFPA approved cabinets. Acids are stored in OSHA acid cabinets. Separate waste areas houses the sample and chemical waste before pickup by a licensed waste hauler.

7.1 Environment

Lighting, noise, humidity, heating, ventilation and air conditioning satisfy the needs of the testing performed on the premises. The laboratory building design ensures regulated temperature control for analytical equipment. Air-handling systems minimize airborne contaminants that may jeopardize sample integrity or analytical performance.

The analytical instrumentation is in separate rooms from laboratory activities that involve the use of large quantities of organic solvents or inorganic acids. A separate room, in the Westboro facility, provides the facilities for the microbiological testing.

Standards and other materials requiring below 0°C storage temperatures are placed in freezers and separated from samples or potential contaminating materials. Refrigerators provide cooling needs for samples and materials with temperature requirements of below room temperature and greater than freezing. Sample and standard storage areas are monitored and controlled for temperature and recorded in the data logger system. Sample storage areas for volatiles are separated from other samples and monitored for any effects due to cross contamination.

Bulk hazardous waste containers are located away from the testing activities. Waste disposal uses lab pack procedures and those designated by the regulatory authorities. The Chemical Hygiene Plan and the Waste Management and Disposal SOPs (Westboro: SOP/1728 and Mansfield SOP/1797)) include the procedures for handling and disposing of chemicals used in the laboratory.

The working and storage environments are maintained in a safe and appropriate manner. A Chemical Hygiene Plan details the requirements for safety and chemical handling. Safety measures that protect property and personnel from injury or illness include: fume hoods, fire extinguishers, fire blankets, alarm systems, safety training, protective clothing, emergency showers, eyewashes, and spill control kits.

7.2 Work Areas

Good housekeeping is the responsibility of all personnel. Each person is responsible for assuring clean and uncluttered work areas. The job descriptions list specific housekeeping duties. Records, samples and waste materials are the common cause for clutter in the laboratory.

. Removal of administration and laboratory records to the record storage area occurs to reduce clutter and ensure traceability. The individual filling the laboratory record box, labels the box with a number, the contents, date and laboratory area. Authorized personnel assign and record into a permanent record the box number, discard date and box contents. Authorized personnel review the box label for number, discard date and contents. Boxes are stored onsite and off-site for the record retention period identified in the NELAC Institute (TNI) Standards and EPA regulations, whichever is more stringent.

Sample management personnel remove samples to the sample storage area after all data is correct and complete. Sample coolers are removed to a designated storage area for recycling. Samples are stored in the designated process storage areas until testing is complete. Sample removal from the process storage occurs after mailing of the final report. The sample management staff places the samples in the archive storage area for thirty days after report release. The archive sample storage area is not controlled or monitored. Based on customer specifications, samples are properly disposed or returned to the customer.

Waste materials, expired reagents, expired standards and materials are disposed of and not stored in the laboratory. Hazardous waste labeled accumulation containers in the laboratory collect designated waste streams for later bulk disposal. Laboratory personnel remove the less than five-gallon accumulation containers when full from the laboratory and place the containers in the bulk hazardous waste area. Refer to the Waste Management and Disposal SOPs for Westboro: SOP/1728 and Mansfield SOP/1797. Personnel identifying out of date reagents and standards remove the materials to the proper disposal area.

7.3 Security

Alpha Analytical provides a secure environment for our employees, guests, customers, samples and analytical data. Security procedures require that all exterior doors remain locked unless manned. Access to the laboratory is limited to employees and contractors. Visitors not under signed contract are required to sign the Visitors Log and must be accompanied by a laboratory employee at all times within the testing areas.

The defined high security area is the sample management area. Identification card locks on the internal doors control entry into the laboratory area.

All doors are locked after hours and require a key for entry. The security alarm continuously monitors for smoke and fire related heat. When the alarm is activated, the appropriate emergency response officers are notified. The local emergency offices have the emergency contact list for the laboratory.

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8 Equipment and Reference Materials

8.1 Maintenance

The laboratory has a proactive equipment maintenance program. The laboratory maintains service contracts for most major equipment, which include routine preventative maintenance visits by the service provider. Technical personnel perform manufacturer's specified maintenance on a routine basis to ensure equipment operates at peak performance.

A brief summary of some common preventive maintenance procedures is provided in Appendix D. All instrument preventative and corrective maintenance is recorded in the maintenance logbook assigned to the equipment. After maintenance or repair, the instrument must successfully calibrate following the method SOP. Laboratory personnel must demonstrate quality control performance before sample analysis.

The laboratory maintains a stock of spare parts and consumables for analytical equipment. Backup instrumentation for some analytical equipment is available on site for use in case of major equipment failure. The person discovering or suspecting an equipment maintenance problem or failure tags the equipment with 'out of service' tag. If routine maintenance measures do not eliminate the problem, the Laboratory Technical Manager or Operations Director is notified and the appropriate equipment service provider is contacted.

All major laboratory equipment has individual and traceable maintenance logbooks in which to document manufacturer's recommended maintenance procedures, specific cleaning procedures, comments on calibration, replacement of small worn or damaged parts, and any work by outside contractors. The person performing routine or non-routine maintenance signs and dates the maintenance logbook. If an instrument is down for maintenance, a complete record of all steps taken to put it back into service is recorded including reference to the new calibration and quality control checks. Any equipment service providers working on the equipment are recorded in the logbook.

Record repetitive or on-going equipment problems other than normal maintenance requirements on nonconformance action forms. The nonconformance action form notifies management and the Quality Assurance Officer of a problem affecting the performance and data quality.

The laboratory groups some equipment into a single laboratory equipment maintenance logbook. Examples include: autopipecs, thermometer calibration. The identity of each item is by serial number or a laboratory-designated item number. The same data recorded for major equipment applies to this documentation.

The maintenance records shall include:

- Equipment name;
- Manufacturer's name, type identification, serial number or other unique identification;
- Date received, date put into service, condition when received;
- Current location;
- Details of past maintenance and future schedule;
- A history of any damage, malfunction, modification or repair;
- Dates and results of calibration or verification.

The maintenance logbook may include the reference to the location of the equipment operational and maintenance manuals. The logbook may include the reference to laboratory run logbook or data files for the calibration and quality checks of daily or frequent calibrations.

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The Courier Supervisor ensures that maintenance and records for transportation vehicles are complete. The purchasing process is used for ordering garage maintenance, the garage work order is reviewed, and the vehicle checked for condition. The Controller receives all paperwork for completion of the maintenance process.

8.1.1 Microbiology General Equipment Maintenance

Optics of the Quebec colony counter and microscope are cleaned prior to each use. The stage of the microscope is also cleaned and the microscope is kept covered when not in use.

Glassware is checked for residual alkaline or acid residue utilizing bromothymol blue (BTB) on each day of media preparation.

8.2 Equipment Listing

A listing of the major equipment used for testing is available upon request. The equipment list details the unique identification number, equipment location, serial number, model number, and purchase date. The unique identification number is attached to the piece of equipment.

The laboratory performs analyses using state of the art equipment. In addition to the major equipment, the most common equipment used in the laboratory are: thermometers, balances, autopipets, water baths, hot plates, autoclaves, pH meters, conductivity meters and a variety of labware. The SOPs list the calibration and verification requirements for all laboratory equipment used in measurements.

8.3 Laboratory Water

Laboratory water is purified from central DI and RO water systems and piped to all laboratory areas. The QA Department samples the laboratory grade water and submits the samples for analysis by the lab to document the water meets the drinking water certification criteria. The Laboratory Water Logbook lists the daily conductivity checks and acceptance criteria for the laboratory water. The laboratory documents the daily, monthly and annual water quality checks. Please refer to Table 8-1 for tested parameters, monitoring frequency and control limits for each parameter (SOP/1738). Additional parameters may be tested for at the laboratory's discretion.

When additional treatment occurs in the test area, that test area records the water quality checks from the most frequently used tap. At a minimum the quality of the laboratory grade water is monitored daily by conductivity measurements. Records of the daily checks are found in the Laboratory Water Logbook. If out of specification results occur, a nonconformance action form is submitted.

TABLE 8-1

<u>Parameter</u>	<u>Monitoring Frequency</u>	<u>Control Limits</u>
Conductivity	Daily	<2 µmhos/cm @ 25°C
pH	Daily	5.5 - 7.5
Total Organic Carbon	Monthly	< 1.0 mg/L
Total Residual Chlorine	Monthly	< detection limit
Ammonia	Monthly	< 0.1 mg/L
Metals: Cd, Cr, Cu, Pb, Ni and Zn	Monthly (Required Annually)	< 0.05 mg/L
Total Metals	Monthly (Required Annually)	< 0.1 mg/L

Heterotrophic Plate Count (Westboro only)	Monthly	< 500 CFU/mL
Water Quality Test (Biosuitability) (Westboro only)	Annually	0.8 – 3.0 ratio

8.4 Reference Materials

Reference materials include: Class 1 weights, NIST thermometers and reference standards. Timers used for DOD projects are NIST-certified. Logbooks record the reference materials used for calibration and verification. The Department Manager or QA Department maintains any certificates received with the reference materials. Laboratory personnel record in the standards logbook the reference standards date received, unique identification number, expiration date and number of containers. Each laboratory area records the unique identifier on the reference standard certificate and the Department Manager maintains the certificate. The identifier allows traceability from the certificate to the analytical data.

9 Measurement Traceability and Calibration

9.1 General Requirements

All measuring operations and testing equipment having an effect on the accuracy or validity of tests are calibrated and/or verified before put into service and on a continuing basis. The results are recorded in the instrument specific logbook. The laboratory has a program for the calibration and verification of its measuring and test equipment. The program includes all major equipment and minor equipment such as balances, thermometers and control standards. The Quality Systems Manual and method SOP describe the calibration records, frequency and personnel responsibilities.

9.2 Traceability of Calibration

The program of calibration and/or verification and validation of equipment is such that measurements are traceable to national standards, where available. Calibration certificates indicate the traceability to national standards, provide the results, and associated uncertainty of measurement and/or a statement of compliance with identified metrological specifications. A body that provides traceability to a national standard calibrates reference standards. The laboratory maintains a permanent file of all such certifications.

9.3 Reference Standards and Materials

Alpha Analytical has a program for calibration and verification of reference standards. The results and program are recorded in the appropriate instrument logbook. Required in-service checks between calibrations and verifications are described in method SOPs and are recorded in the appropriate instrument logbook.

Calibration standards are maintained within the area of consumption. A logbook of use is maintained and use is limited strictly to method required calibrations. Each calibration standard is identified as to test method used, date received, date opened, and expiration date. Calibrations are verified by using a second source or lot number of the calibration standard. Calibration check procedures are stated in applicable test method SOPs.

Preparation of standards must be performed using Class A glassware. Class A glassware must be used for all processes involving quantitative analyses. The only exception to this is when the method specifically requires or recommends plastic (ie. EPA 537.1).

Reference standards of measurement in the laboratory's possession (such as calibration weights or traceable thermometers) are used for calibration only and no other purpose.

Standards and reagents are uniquely identified as outlined in Westboro SOP 1745 and Mansfield SOP 1816.

9.4 Calibration General Requirements

Each calibration record is dated and labeled with method, instrument, analysis date, analyst(s) and each analyte name, concentration and response. For electronic processing systems that compute the calibration curve, the equation for the curve and the correlation coefficient are recorded in the appropriate instrument logbook. This is also true for manually prepared curves. Calibrations are tagged to the specific instrument through use of the instrument logbook and or sequence file documentation.

Initial calibration requires a standard curve that brackets the expected sample concentration. Initial calibration generally uses three to five standards depending on the equipment and

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reference method specifications. Before the start of each analytical sequence, initial calibration is verified by using a continuing calibration standard. Calibration verification or continuing calibration uses the same standard as the ICAL unless method specifies otherwise. The ICV is from a second source or lot number than that used for initial calibration. The acceptance criteria for the continuing calibration standard must meet acceptance criteria before analysis of any samples. When the acceptance criteria is not within limits, review maintenance protocols and perform any necessary maintenance before starting the initial calibration sequence.

9.5 Equipment Calibration

The SOP used for the analysis defines the instrument and equipment calibration required. The following defines the general practices for equipment calibration of selected equipment.

9.5.1 Gas Chromatography/Mass Spectrometry (GC/MS)

The GC/MS is hardware tuned before performing the initial and continuing calibrations. Results must meet the peak ratio specifications of the analytical methods. For volatiles analyses, bromofluorobenzene (BFB) is used, and for semivolatiles analyses, decafluorotriphenylphosphine (DFTPP) is used for instrument tuning.

The mass spectrometer response is calibrated by analyzing a set of five or more initial calibration solutions, as appropriate, for each GC/MS method. Each solution is analyzed once, unless the method or the customer requires multiple analyses. The relative response factor for each analyte is calculated for internal standard calibration. The calibration factor for external standard calibration is calculated using the expressions found in the laboratory method SOP. Calibration is acceptable when all acceptance criteria are within method criteria.

The initial calibration is verified through the analysis of a continuing calibration standard every 12 hours. The concentration of the continuing calibration standard is dependent on the requirements of the specific method. The relative response factors for all analytes of interest are calculated and verified against the initial calibration mean relative response factors. The percent difference (%D) for each analyte is calculated and must be less than the acceptance criteria stated in the method.

An acceptable continuing calibration run must have measured percent differences for the analytes within method specified ranges. If any criteria for an acceptable calibration are not met, either instrument maintenance must be performed until the continuing calibration analysis meets all criteria or a new initial calibration is established before any samples are analyzed. No samples may be analyzed unless the acceptance criteria are met for the initial and continuing calibration.

Additional quality control samples are part of the GC/MS analysis. These include internal standards, surrogates, method blanks, instrument blanks, laboratory control samples, matrix spikes and matrix spike duplicates. The frequency and control criteria are defined in the laboratory SOP.

9.5.2 Gas Chromatography (GC)

Internal standard calibration or external standard calibration is utilized for analysis by GC. The method-specified number of calibration standards is used. Each solution is analyzed once and the analyte relative response factors or calibration factors are calculated. The mean relative response factor for each analyte is then obtained by using the expression in the formula listed in the SOP. Integrated areas are utilized for these expressions.

For multiple response pesticides, PCBs or hydrocarbons the quantitation consists of the average of selected peaks or the integration of the area defined by a reference standard. The SOP details the integration criteria for each compound.

The initial calibration is verified through the analysis of a continuing calibration standard every 12 hours or 20 samples. The concentration of the continuing calibration standard is dependent on the requirements of the specific method. The relative response factors for all analytes of interest are calculated and verified against the initial calibration mean relative response factors. The percent difference (%D) for each analyte is calculated. The percent drift (%d) may be calculated when calibration factors are used for quantitation.

An acceptable continuing calibration must have measured percent differences or percent drift for the analytes within method specified ranges. Should any criteria for an acceptable calibration not be met, either instrument maintenance is performed until the continuing calibration analysis meets all criteria, or a new calibration is established before any samples are analyzed. No samples may be analyzed unless the acceptance criteria are met for the initial and continuing calibration.

Other standard checks may be required for a specified reference method. Instrument performance checks specified in the reference method must be performed and be within the acceptance limits stated in the reference method. Additional quality control samples are part of the GC analysis. These include internal standards, surrogates, method blanks, instrument blanks, laboratory control samples, matrix spikes and matrix spike duplicates. The frequency and control criteria are defined in the laboratory SOP.

9.5.3 Cold Vapor Atomic Absorption Spectrophotometry (CVAA)

An initial calibration is performed daily with freshly prepared working standards that bracket the expected concentration range of the sample. A minimum of a five-point calibration curve is acquired which must have a correlation coefficient of 0.995 or better. The initial calibration is verified at the beginning of the sequence and every 10 samples. The continuing calibration is required to be within method-defined criteria, depending on the analytical method employed. Continuing calibration blanks are run at the same frequency. Analysis of samples cannot begin until an initial calibration verification has been performed and is found to be within $\pm 5\%$ of the true value for EPA Method 245.1 or $\pm 10\%$ for EPA 7470A and EPA 7471B.

9.5.4 Inductively Coupled Plasma Emission Spectrophotometry-Mass Spectrometry (ICP-MS)

Initial calibration and instrument tune is performed daily, not to exceed 24 hours, and continuing calibrations are performed every 10 samples. Initial calibration consists of a minimum of three standards and a Blank that bracket the expected concentration range of the samples. Analysis of samples cannot begin until an initial calibration verification has been performed and is found to be within method-defined criteria. The continuing calibration is required to be within method-defined criteria. Interference check standards are performed at the beginning of the sequence. Acceptance criteria are stated in the SOP.

9.5.5 Inductively Coupled Plasma Emission Spectrophotometry (ICP)

Initial calibration is performed daily, not to exceed 24 hours, and continuing calibrations are performed every 10 samples. Initial calibration consists of one standard and a Blank that bracket the expected concentration range of the samples. Analysis of samples cannot begin until an initial calibration verification has been performed and is found to be within 5% of the true value for EPA Method 200.7 and 10% for SW846 6010 methods. The continuing calibration is required to be within 10% of the true value. Interference check standards are performed at the beginning and end of the sequence. Acceptance criteria are stated in the SOP.

9.5.6 Thermometers

Laboratory thermometers are checked annually for accuracy against certified, NIST traceable thermometers. Correction factors derived from the annual calibrations are applied to temperature readings where applicable. The analyst records the corrected temperature for all observations.

NIST traceable thermometers are calibrated professionally and re-certified every year. Records of thermometer calibrations are retained by the QA Department. All thermometers are tagged with the ID number, correction factor to be applied and the expiration of the calibration check.

NOTE: Electronic-based thermometers are calibrated on an annual basis. Thermometers are tagged with calibration information by the vendor, including the ID number, correction factor to be applied and the expiration of the calibration check. Certificates are kept on file in the QA Department.

Thermometers are not used past the calibration expiration date or if the thermometer is not reading properly. Replacement thermometers are calibrated and the maintenance logbook is updated when a change in the thermometer is required due to breakage, damage or expired calibration.

9.5.7 Balances

Calibration checks are performed for each day of use, for each balance. The calibration consists of a minimum of two weights, which bracket the weight to be measured. Additional calibration check procedures are performed on balances utilized in Microbiology laboratory. This additional procedure consists of a deflection test, which is performed to ensure that 100mg is detectable at a weight of 150 grams.

The balance logbook lists the acceptance criteria and performance criteria for the various balances used in the laboratory. Calibration weight measurements must meet the acceptance criteria listed on the record form.

Each balance is serviced and calibrated by a professional semi-annually. Balances are labeled with the balance number, date of service and the expiration date for the annual service check. The balance number used for any measurements requiring traceability is recorded with measurement data. Balances are not used past the expiration date or when the weight check is not within acceptable criteria. The accuracy of the calibration weights used by Alpha Analytical is verified annually by an accredited calibration service.

9.5.8 Mechanical volumetric pipettes

Delivery volumes for the mechanical volumetric pipettes (i.e. Eppendorf) are checked and recorded gravimetrically before use and on a quarterly basis. The verification is performed at the volume of use or bracketing the volume range of use. The check must be within the criteria stated in the laboratory logbook. Pipettes failing acceptance criteria are tagged and removed from service until repaired and the criteria are met, or discarded and replaced. Automatic pipettes are labeled with a unique ID number, volumes verified and expiration date.

9.5.9 Ion Chromatography

The ion chromatograph calibration is by analyzing a set of five or more initial calibration solutions, with concentrations of analytes appropriate to the analytical methods. The concentrations must bracket the expected concentration range of the samples analyzed. Procedures for verifying the calibration curve are method specific. The initial calibration is performed at the start of each day. The calibration curve is verified at least after every 20 samples.

9.5.10 pH Meters

pH meters are calibrated prior to use for each day of use. The meter is calibrated following the procedure for pH analysis. The records of the calibration are recorded in an instrument logbook or in the raw data for the analysis being performed. At least two buffer solutions that bracket the measurement range for the analysis are used for calibration. A second source check standard is used at the end of a run to verify meter stability. Buffer solutions used for calibration are NIST certified. Standard buffer solutions are not retained or re-used. The lot number of the buffer solutions is recorded in the data record to ensure traceability of the measurement to NIST.

9.5.11 Conductivity Meters

Three calibration standards of potassium chloride (KCL) solutions are analyzed annually on each instrument range. The calibration standards are used to verify instrument performance. The acceptance criteria are defined in the test SOP. If unacceptable performance is found, the cell is cleaned and rechecked. The cell is not used until satisfactory performance is achieved.

A single KCL standard solution is used to calibrate each range of the instrument. A second standard is used to check the calibration each day the meter is used. The check standard is near the measurement range for the samples to be analyzed. The acceptance criterion is $\pm 20\%$ of the true value. The meter is labeled with expiration date for the annual calibration. A check standard that is NIST traceable is used to allow traceability. The check standard is performed at the end of the analysis run or at least after every 20 samples.

9.5.12 Autoclave

The date, contents, sterilization time and temperature, total cycle time and analyst's initials are recorded each time the autoclave is used. Autoclave cycles must be completed within 45 minutes when a 15 minute sterilization time is used. Autoclave timing mechanisms are checked quarterly with a stopwatch to verify timing controls. A maximum temperature thermometer is used with each cycle to ensure the sterilization temperature is reached.

Spore strips or ampoules are used weekly to confirm sterilization. BTSure ampoules are utilized as follows: An indicator ampoule is placed in most challenging area of sterilizer. Load is processed according to standard operating instructions. Remove from sterilizer and allow to cool for a minimum of 10 minutes. (Chemical indicator on label changes from green to black when processed.) Place the autoclaved indicator and un-autoclaved control indicator in an upright position in the plastic crusher provided. Gently squeeze crusher to break glass ampoules. Incubate both indicators at 55-60°C for 24 hours. Examine appearance for color change. Yellow color indicates bacterial growth. No color change indicates adequate sterilization.

Calibration is conducted and certified annually by an outside service provider and recorded. Certificates are kept on file. Routine maintenance includes cleaning the autoclave seal to ensure freedom of caramelized media and cleaning drain screens to remove any debris buildup. For the efficient operation of the unit, overcrowding is avoided.

10 Test Methods and Standard Operating Procedures

10.1 Methods Documentation

Analysis consists of setting up proper instrument operating conditions, executing acceptable calibrations, monitoring instrument performance tests, analyzing prepared samples, and collecting data from the analyses. The test method SOP describes the instrumental analysis procedures, quality control frequencies and acceptance criteria. EPA accepted methods, national recognized methods or customer-specified methods are the basis for performance criteria, instrument conditions and the steps of the procedure. The method performance requirements of the published methods are followed unless otherwise specified by the customer.

The reference methods define the instrument operating conditions. In many of the reference methods, a range or general guidance on the operating conditions is defined. Documented modifications to the operating conditions clarify the reference methods or improve the quality of the results. In all cases where the method modifications are adopted, the performance criteria from the reference method must be met. Modifications to the operating conditions are stated in the SOP. Changes in the operating conditions made at the time of the analysis are documented in the appropriate laboratory or sequence log. A revision to the SOP takes place, when a day to day change in the operating condition improves performance for all matrices.

The laboratory SOPs include the operation of measurement equipment. The SOPs contain the following information, as applicable:

- The equipment used in the procedure, including equipment type
- Equipment calibration and process for obtaining the measurement from the calibration
- The step by step instructions to perform the measurement
- Acceptance criteria for the calibrations
- Corrective action for failed acceptance criteria, including assessment of previous calibration results
- The basis used for the calibration standards such as traceability to NIST or EPA or demonstration of comparability
- Frequency at which the equipment will be calibrated, adjusted and checked
- The records maintained to document the calibration and use of measurement equipment
- The calibration status for the equipment
- The environmental conditions necessary before measurement equipment may be calibrated or used for measurement
- Allowed adjustments to measurement equipment, including software, which will not invalidate the laboratory analysis
- Maintenance of the equipment and record keeping to track performance before and after maintenance is completed
- Define the standards, reagents and sample handling, interferences, preservation, and storage in order to assure measurement performance

10.2 Standard Operating Procedures (SOPs)

Alpha Analytical maintains SOPs that accurately reflect all phases of current laboratory activities such as assessing data integrity, nonconformance actions, handling customer complaints, sample receipt and storage, purchasing of all materials, and all test methods. These documents include equipment manuals provided by the manufacturer, internally written documents, and published methods with documented changes or modifications.

Copies of all SOPs are accessible to all personnel in electronic form through Qualtrax. Each SOP clearly indicates the published date of the document and the revision number.

10.3 Laboratory Method Manual (s)

All SOPs are posted as secure documents in the Alpha Qualtrax system. Directories are available for each laboratory area and administrative area in appropriate subfolders. Each SOP includes or references where applicable:

- 1) identification of the test method and where applicable;
- 2) applicable matrix or matrices;
- 3) method detection limit;
- 4) scope and application;
- 5) summary of method;
- 6) definitions;
- 7) interferences;
- 8) safety;
- 9) equipment and supplies
- 10) reagents and standards
- 11) sample collection, preservation, shipment and storage;
- 12) quality control;
- 13) calibration and standardization;
- 14) procedure;
- 15) calculations;
- 16) method performance;
- 17) pollution prevention;
- 18) data assessment and acceptance criteria for quality control measurements;
- 19) corrective actions for out-of-control data;
- 20) contingencies for handling out-of-control or unacceptable data;
- 21) waste management;
- 22) references; and
- 23) any tables, diagrams, flowcharts and validation data.

In cases where modifications to the published method have been made by the laboratory or where the referenced method is ambiguous or provides insufficient detail, these changes or clarifications are clearly described in the SOP.

10.4 Test Methods

The laboratory uses appropriate methods and procedures for all tests and related activities within its responsibility (including sampling, handling, transport and storage, preparation of items, estimation of uncertainty of measurement and analysis of test data). The method and procedures are consistent with the accuracy required, and with any standard specification relevant to the calibrations or tests concerned. When the use of mandated methods for a sample matrix is required, only those methods are used. Where methods are employed that are not required, the methods are fully documented and validated and are available to the customer and other recipients of the relevant reports.

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The customer requests the reference method for sample analysis usually based on the regulatory program. The customer services staff may assist the customer with method selection when the customer specifies the regulatory program, but is unsure of the correct method required. The Laboratory Technical Manager or Quality Assurance Officer recommends methods for non-regulatory programs. In all cases, recommendation of methods is based on customer-defined method performance criteria. Customer services may recommend a procedure that meets the customer method performance criteria.

10.5 Method Validation/Initial Demonstration of Method Performance

Before acceptance and use of any method, satisfactory initial demonstration of method performance is required. In all cases, appropriate forms are completed and retained by the laboratory and made available upon request. All associated supporting data necessary to reproduce the analytical results is retained. Initial demonstration of method performance is completed each time there is a significant change in instrument type, personnel or method.

10.6 Sample Aliquots

The aliquot sampling process from a submitted sample is part of a test method. The laboratory uses documented and appropriate procedures and techniques to obtain representative sub-samples. Sample aliquots removed for analysis are homogenized and representative portions removed from the sample container. Personnel record observations made during aliquot sampling in the test method logbooks.

10.7 Data Verification

Calculations and data transfers are subject to appropriate checks which is a 3 tier approach. The initial analyst verifies all of his work, a secondary review of 100% of the initial is conducted by an independent qualified analyst. A Customer Services representative reviews data for project and method performance requirements where applicable. A QA representative reviews data for project and method performance requirements when requested by a Customer. Final report review is performed by an authorized company signatory.

For drinking water suppliers, every effort is made to notify the Customer within 24-hours of obtaining valid data of any results that exceed any established maximum contaminant level or reportable concentration. Analyst or Department Supervisor notifies the Customer Services Department of the sample number(s), Customer name, analysis and sample results (preliminary or confirmed). The Customer Services Department notifies the customer.

The laboratory Report Generation and Approval SOP describes the practices to ensure that the reported data is free of transcription errors and calculation errors. Manually entered data into the LIMS is dual entered and checked by the LIMS to minimize transcription errors. The laboratory test method SOP describes the quality control measures used to assure method performance before reporting data.

10.8 Labeling of Standards and Reagents

The purchase, receipt and storage of consumable materials used for the technical operations of the laboratory include the following:

- a) The laboratory retains records of manufacturer's statement of purity, of the origin, purity and traceability of all chemical and physical standards.
- b) Original reagent containers are labeled with the date opened and the expiration date.
- c) Detailed records are maintained on reagent and standards preparation. These records indicate traceability to purchased stocks or neat compounds and include the date of preparation and preparer's initials.

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- d) Where calibrations do not include the generation of a calibration curve, records show the calibration date and type of calibration standard used.
- e) All prepared reagents and standards are uniquely identified and the contents are clearly identified with preparation date, concentration and preparer's initials. These procedures are outlined in Westboro SOP/1745 and Mansfield SOP/1816.

10.9 Computers and Electronic Data Related Requirements

Computers or automated equipment are used for the capture, processing, manipulation, recording, reporting, storage or retrieval of test data. The laboratory ensures that computer software and firmware is documented and adequate. The goals of the software development methodology, existing system validations and the change control system are to ensure that:

- the software systems perform the required functions accurately,
- the users understand how to use the system, and
- auditors can assure themselves of the validity of the analytical data.

The computer systems used at Alpha Analytical are purchased. A coordinated effort is made with the supplier to assure the computer operations meet the laboratory requirements for data integrity. Alpha Analytical has a formal validation program of its computer systems. The validation program is a comprehensive program to ensure data transmitted, reported or manipulated by electronic means is correct and free of errors. The validation and verification approach is separated into three areas.

1. New software is developed and validated using test data. Records of validation include the test data report, date and initials. Where formulas are part of the program, documentation includes manual verification of the final calculated values. New software includes the development of macros for spreadsheets and other tools using commercial software packages.
2. Reasons for changes to software are identified through flaws in existing documentation or the need to improve system processes and are documented on the Nonconformance Report. Final implementation of the change is documented on the nonconformance action form. The tracking and timelines of making the change is readily available. This process also provides the complete documentation of all software and electronic data reporting problems. All nonconformance identified with electronic data process result in corrective action that are reported to management before or at the bi-weekly executive meeting. Customers will be notified prior to any changes to software or hardware that will adversely affect customer electronic data. This information is provided by IT department to QA and Project Managers to be communicated to appropriate customers.

Verification of system integrity is through routine maintenance, protection from unauthorized access and electronic verification programs. Routine maintenance including system backups are performed on a scheduled basis. The backup process and password and access protections are defined in the Computer System Backup Control SOP/1562 and Computer Security SOP/1563. Electronic verification may be used to assure the commercially purchased software is performing at its original specifications. This includes virus checking of all network operation at least once per week. Documentation of all verification and maintenance operations is retained.

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11 Sample Handling, Sample Acceptance Policy and Sample Receipt

The Sample Login and Custody procedures define the process for sample management from sample receipt through analysis and to disposal. These procedures detail the process for sample receipt, records and storage pending analysis.

Customers or Alpha's Couriers deliver samples to the laboratory during normal business hours. Sample receiving occurs in the sample management area.

Customer service personnel place bottle orders. The orders are filled following the bottle order instruction form. Blanks are prepared as needed with minimal storage. All glass containers are packed to minimize or prevent breakage. The containers are placed in plastic coolers or shipping packages and Chain-of Custody forms, seals (if requested) and labels enclosed. The bottle order is shipped by third party, picked up by the customer or customer representative or delivered by Alpha courier to the customer.

11.1 Sampling Supplies

11.1.1 Sample Containers

Sample containers provided by Alpha Analytical include labels, preservatives and a blank chain of custody form. Preservatives and containers are lot controlled and verified as appropriate for the indicated type of analysis.

Each lot of containers used for the collection of samples for microbiological analysis is checked for sterility prior to distribution. Sterility checks are performed by Microbiology staff and results recorded in Microbiology Sample Container Sterility Log.

Sample Containers for collecting Air samples (TO-15) are cleaned and prepared according to SOP 2190 "Cleaning and Preparation Procedures for Equipment used to collect Air sample for analysis of Volatile Organic Compounds".

11.1.2 Chain of Custody

Chain of custody forms must accompany all samples received by Alpha personnel. The chain of custody form indicates the sample origin and arrival at the laboratory and identifies the analyses requested.

11.1.3 Reagent Water

Alpha Analytical supplies laboratory pure water for field QC blanks. Water used for volatile organics must be free of volatile compounds below the method detection limit. The quality of the laboratory water is monitored for conductivity once per day. Additional water quality criteria may be monitored based on customer specific requests. The water quality in the laboratory is monitored for chemical parameters as required by the EPA certification manual for drinking water (Water Quality Monitoring SOP/1738).

11.2 Sample Tracking

Alpha Analytical uses an internal chain-of-custody in LIMs for sample tracking control purposes. When requested or required by regulation a legal custody program is used in addition to the routine laboratory practices. Legal custody practices must be arranged at the time of contractual commitment.

For legal custody the process must include complete and continuous records of the physical possession, storage, and disposal of sample containers, collected samples, sample aliquots, and sample extracts or digestates. For legal custody a sample is in someone's custody if:

1. It is in one's actual physical possession;
2. It is in one's view, after being in one's physical possession;
3. It is in one's physical possession and then locked up so that no one can tamper with it;
4. It is kept in a secured area, restricted to authorized personnel only.

The routine sample handling and tracking process includes unique identification of all sample containers, initials of the person removing the sample from the sample management area and documentation of the date of sample removal for disposal.

Samples are assigned a unique identification number from the LIMS program. Each sample container label includes a unique identifier for the container. The person handling the sample is recorded along with the unique identifier in the container tracking records in LIMS.

ALPHA ANALYTICAL utilizes a custom designed Laboratory Information Management System (LIMS) to uniquely identify and track samples and analytical data throughout the facility. The LIMS log-in, is initiated by the Sample Custodian when the following information is entered into the computer:

- Quote number (unique to the project if requested)
- Project name or description
- Analyses requested (per matrices received)
- Sample number (unique to this sample)
- Sample descriptions (customer ID, including number of received containers)
- Date received
- Date(s) and time(s) collected
- Date analytical results are due

11.2.1 Chain of Custody

Chain of custody forms must accompany all samples received by Alpha personnel. The chain of custody form indicates the sample origin and arrival at the laboratory and identifies the analyses requested.

- Customer's name and address
- Notation of special handling instructions
- Additional comments or instruction for the laboratory
- Purchase order number(s), if applicable

Alpha Job Numbers (Process for assigning numbers)

Alpha Job Numbers are unique #'s automatically designated by our LIMS computer system for every individual customer project.

There are 3 parts to this number:

- All numbers start with the letter "L"
- The next two numbers are the last two numbers of the current year.
- The last five numbers are pulled sequentially by the LIMS as each Login personnel requests a new number for a job.

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For example.... L0904165 ---- Year 2009 and 4,165th job to be logged in this year.

The Alpha Job Number then may contain as many extensions as there are individual samples in a job. L0904165-01 is the first sample, L0904165-02 is the second and so on. Each sample may contain as many as 26 containers as the containers are designated with the letters of the Alphabet, and each container receives its own bar-coded label. For example, L0904165-09A is the first container of the 9th sample listed on a customer's Chain of Custody.

Each container is labeled with a unique identifier, a label with a unique identifier number is placed on each sample container. Once labeled, the sample containers are placed in the appropriate storage area.

11.3 Sample Acceptance Policy

The sample management personnel check for proper sample labeling, preservation and handling at the time of arrival at the laboratory. The customer and customer services manager specifies the proper sample preservation, containers, cooling and other criteria on the project review form and in the LIMS. Sample management staff record all observations and immediately notify customer services of any discrepancies or questions arising during sample receipt.

It is possible for samples or sample containers to be lost, damaged, or determined to be unsuitable, for whatever reason, after initial receipt at Alpha Analytical. The problem is brought to the attention of a customer services manager who reports it to the customer. Plans for disposition of the affected samples or container are agreed upon with the customer, carried out, and recorded in the project records. Sample hold times and preservations are listed on the Alpha website (www.alphalab.com) under Support Services "Sampling Reference Guide".

11.4 Sample Receipt Protocols

The sample management staff receives all samples. A unique job number is assigned to each shipment of samples received from a customer. The in-house records for the incoming job, including the internal Chain-of-Custody, are initiated with a Sample Delivery Group (SDG) form. The customer, and Alpha courier and/or the sample management personnel sign the sample custody form at the time of receipt at the laboratory. Samples received via overnight courier are signed on the bill of lading. The bill of lading, SDG form and the sample custody form are completed for external courier delivered samples.

The sample management staff examines the shipping containers, their contents, and accompanying customer documentation. Information about the sample identification, the location, date and time of collection, collector's name, preservation type, sample type, presence and condition of custody seals, the state of preservation of the samples and other required information is noted on the SDG form. Any discrepancies in documentation or problems with sample condition such as appropriate sample containers, thermal preservation variation, holding times and adequate sample volumes are noted and brought to the attention of the customer via the nonconformance action form. The login staff or project manager contacts the client via email or or by phone. The Customer Services Manager provides clarification or further instruction to the sample management staff on the processing of the samples that are incomplete or missing required information.

The sample management staff logs the samples in the LIMs and a durable label for each container is printed. The custodian attaches each label to the appropriate sample container. The following information is recorded for tracking internal custody: laboratory sample ID, customer sample ID, sample matrix and storage location. Sample receipt and log-in specifically requires: date and time of laboratory receipt of sample(s); sample collection date; unique laboratory ID code; field ID code supplied by sample submitter; requested analyses; signature or initials of data logger; comments from inspection for sample acceptance or rejection and in some cases, sample bottle codes.

11.5 Storage Conditions

Alpha Analytical stores samples under proper environmental conditions to ensure their integrity and security. Samples are stored at temperatures that meet specifications of the methodology, regulatory agencies and customer directives. Refrigerators are monitored and controlled to be within $4 \pm 2^{\circ}\text{C}$. Chemical, temperature, holding times and container storage requirements are listed in the LIMS project database.

Customer Quality Assurance Project Plans may list preservation requirements differing from the laboratory. The sample management staff reviews project information for projects specific handling. Addition of chemical preservative to sample containers normally is done in the field at the time of sampling. Chemical preservation and temperature preservation checks at the time of receipt are recorded except for volatile organic compounds, bacteria, sulfite, and dissolved oxygen preservation. Any differences from laboratory or customer specific requirements are recorded on nonconformance action forms and contact made with the customer by the Customer Services Manager or designee.

Sample storage facilities are located within the sample management area, walk-in custody refrigerator or in designated sample storage areas within the analytical departments. Internal chain-of-custody procedures and documentation pertaining to sample possession, removal from storage, and transfer are outlined in the sample custody procedure. Samples are returned to the sample storage area after the sample portion is removed for analysis. Extracts and digestates are tracked and follow the same internal custody operation. Extracts and digestates are removed to the waste disposal area after analysis for proper disposal.

Sample storage precautions are used to ensure that cross contamination does not occur during sample storage. Refrigerator storage blanks are monitored bi-weekly for volatile compounds. The storage blank information allows the assessment of potential cross contamination in the sample storage refrigerator.

Temperatures of cold storage areas are recorded continuously in the data logger system. Corrective action is done as necessary when temperatures are not within the control criteria. In both the Westboro and Mansfield facilities, Automated Data loggers are linked to thermocouples in custody refrigerators and freezers in the Sample Storage areas as well as department standards/storage refrigerators and freezers. The Data logger is calibrated and certified by an outside vendor annually and on a quarterly basis for DOD standards/storage refrigerators and freezers. If there is a catastrophic failure of custody refrigerators, a record of all samples affected and customers associated with such samples are notified of any samples affected by the failure. Refrigerators and/or freezers not connected to the Data Logger system have temperatures measured with NIST traceable thermometers. Temperature records indicate the thermometer or sensor (Data logger) used for obtaining the measurement.

11.6 Sample Disposal

Samples are held for 21 calendar days after the report is released to the customer. Upon written customer request samples may be held longer in an uncontrolled area. Requests for controlled

sample storage must be arranged at the time of contractual commitment. Air canister samples are held for 3 days after the report is released to the customer.

An authorized waste carrier is contracted to pick up waste as needed and dispose of it, in accordance with all regulatory requirements. Post-analysis disposition of samples is dependent upon project specific requests. Remaining sample material may be returned to the customer, safely discarded, or archived for a specific time prior to disposal. The waste disposal SOP 1797 defines the specific requirements for sample disposal and other waste disposal operations.

The sample management staff are responsible for the archival and disposal of raw samples, extracts and digestates. Raw and prepared samples may not be archived or disposed until all of the designated analyses are complete and resultant analytical data is sent to customers. Samples in storage are retained a minimum of 21 calendar days after reporting the results to the customer. Any samples requiring more than 21 calendar days are archived. Air canister samples requiring storage more than 3 business days require prior approval.

When a customer has requested the return of samples, the sample management staff prepares and ships the samples according to the same custody procedures in which the samples were received and following any customer specified requirements. Protection of the samples during delivery is ensured by the implementation of special packaging procedures. Packages are delivered by a commercial carrier whose procedures for protecting the samples are not within the control of this laboratory. Customers are informed that a commercial carrier will deliver their samples if required.

12 Records

Alpha Analytical has a record system that produces accurate records, which document all laboratory activities. The laboratory retains records of all original observations, calculations and derived data, calibration records and a copy of the test for ten years minimum. The system retains records longer than the minimum upon the request of authorized customers, agencies or another regulator. Note: Ohio VAP requires notification before disposal of any VAP records.

12.1 Record Keeping System and Design

The record keeping system allows reconstruction of laboratory processes that produced the analytical data of the sample.

- a) The records include the names of personnel involved in sampling, preparation, calibration or testing.
- b) Information relating to laboratory facilities equipment, analytical methods, and activities such as sample receipt, preparation, or data verification are documented.
- c) The record keeping system provides retrieval of working files and archived records for inspection and verification purposes.
- d) Documentation entries are signed or initialed by responsible staff.
- e) Generated data requiring operator logging on appropriate logsheets or logbooks are recorded directly and legibly in permanent ink
- f) Entries in records are not obliterated by any method. Corrections to errors are made by one line marked through the error. The person making the correction signs and dates the correction.
- g) Data entry is minimized by electronic data transfer and ensuring the number of manual data transcriptions is reduced.

12.2 Records Management and Storage

1. Records including calibration and test equipment, certificates and reports are safely stored, held secure and in confidence to the customer.
2. The laboratory maintains hardware and software necessary for reconstruction of data.
3. Records that are stored or generated by computers have hard copy or write-protected backup copies.
4. Alpha Analytical has established a record management system, for control of hard copy laboratory notebooks.
5. Access to archived information is carefully controlled. These records are protected against fire, theft, loss, environmental deterioration, vermin, and in the case of electronic records, electronic or magnetic sources. Any access to the archive is documented in the Data Archive Access Logbook which is used strictly by the QA Department.
6. In the event that Alpha Analytical transfers ownership or goes out of business, there is a plan to ensure that the records are maintained or

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transferred according to the customer's instructions. A plan will be developed to maintain continuity of our record keeping systems as requested and/or required by both state and federal laws.

Alpha Analytical retains all original hard copy or electronic raw data for calibrations, samples, and quality control measures for ten years, including:

1. Analysts work sheets and data output records,
2. Reference to the specific method,
3. Calculation steps including definition of symbols to reduce observations to a reportable value,
4. Copies of all final reports
5. Archived SOPs,
6. Correspondence relating to laboratory activities for a specific project,
7. All nonconformance action reports, audits and audit responses,
8. Proficiency test results and raw data,
9. Data review and cross checking.

The basic information to tie together analysis and peripherals such as strip charts, printouts, computer files, analytical notebooks and run logs for Alpha Analytical includes:

1. Unique ID code for each Laboratory sample or QC sample;
2. Date of analysis;
3. Instrument identification and operating conditions;
4. SOP reference and version;
5. Calculations;
6. Analyst or operator's initials/signature.

In addition, Alpha Analytical maintains records of:

1. Personnel qualifications, experience and training
2. Initial and continuing demonstration of proficiency for each analyst
3. A log of names, initials and signatures for all individuals who are responsible for signing or initialing any laboratory records. Use of electronic signatures has been approved by regulatory agencies.

12.3 Laboratory Sample Tracking

A record of all procedures to which a sample is subjected while in the possession of the laboratory is maintained. These include but are not limited to records pertaining to:

- a) Sample preservation including appropriate sample container and compliance with holding time requirement; If the time of the sample collection is not provided, the laboratory must assume the most conservative time of day (i.e., earliest).
- b) Sample identification, receipt, acceptance or rejection and log-in;

- c) Sample storage and tracking including shipping receipts, transmittal forms, and internal routing and assignment records; this includes inter-laboratory transfers of samples, extracts and digestates.
- d) Sample preparation including cleanup and separation protocols, ID codes, volumes, weights, instrument printouts, meter readings, calculations, reagents;
- e) Sample analysis;
- f) Standard and reagent origin, receipt, preparation, and use;
- g) Equipment receipt, use, specification, operating conditions and preventative maintenance;
- h) Calibration criteria, frequency and acceptance criteria;
- i) Data and statistical calculations, review, confirmation, interpretation, assessment and reporting conventions;
- j) Method performance criteria including expected quality control requirements;
- k) Quality control protocols and assessment;
- l) Electronic data security, software documentation and verification, software and hardware audits, backups, and records of any changes to automated data entries;
- m) Automated sample handling systems;
- n) Records storage and retention; and
- o) Disposal of hazardous samples including the date of sample or sub-sample disposal and the name of the responsible person.
- p) The COC records account for all time periods associated with the samples.
- q) The COC records include signatures of all individuals who had access to individual samples. Signatures (written or electronic) of all personnel who physically handle the samples. Time of day and calendar date of each transfer or handling procedure.
- r) Common carrier documents.

13 Laboratory Report Format and Contents

The Process Planning and Control Procedure details the recording and reporting of data as required by the customer and in accordance with relevant environmental regulations.

Customers specify the report delivery and deliverables required for the work submitted. Report delivery includes standard turnaround and rush turnaround. Customers specify the delivery address or multiple addresses and method of delivery such as U.S. Mail, facsimile or electronic at the start of the project. Alpha Analytical provides data deliverables in hardcopy or electronic format. At the start of any project, the electronic deliverable formats required must be received before sample arrival. Affidavits are required with each report or series of reports generated for a particular project for Ohio VAP reports.

Reporting packages are available for routine regulatory reporting requirements. Regulatory reporting packages include only the information requested by the regulatory agency. In addition to regulatory report packages, Alpha Analytical prepares a standard report format. The standard report format includes:

1. Title: "Certification of Analysis"
2. Name and address of the laboratory
3. Laboratory Job Number, page number and total number of pages included in the report.
4. Name and address of the customer
5. Alpha sample number, Customer identification, Sample location
6. Samples identified that do not meet the sample acceptance requirements for project.
7. Date of sample receipt, sample collection, preparation or extraction date and time (if applicable), analysis date and time, report date and analyst
8. Identification of data reported by subcontractors
9. Test name and reference method number
10. Delivery method and sampling procedures when collected by lab personnel
11. Deviations or modifications that affect data quality and/or data integrity. These deviations or modifications are included in narrative statements and/or data merger files.
12. Statement that results relate only to the sample tested
13. Statement that report must be copied in full unless the laboratory provides written permission for partial copies
14. Glossary, References and limits of liability
15. Units of measure and reporting detection limit
16. Quality control data for: % Recovery surrogates, % Recovery of LCS, % RPD of LCSD, Blank analysis, % Recovery Matrix Spike, %RPD of Laboratory Duplicates, as applicable
17. Signature, title and date of report

Printouts of this document may be out of date and should be considered uncontrolled. To accomplish work, the published version of the document should be viewed online.

18. A "Certificate/Approval Program Summary" page is included at the end of the report that identifies analytes for which Alpha Analytical holds certification and for those analytes reported that it does not. This summary also includes the certification numbers for either NELAP certified states, State certifications (e.g. Massachusetts laboratory certification identification number)..
19. Alpha Analytical does not accept samples from private residents for drinking water analysis and therefore maximum contaminant levels are not necessary. If Alpha were to change its policy and report drinking water samples, MCLs would be included with the report.

Results transmitted by facsimile or other electronic means include a statement of confidentiality and return of the materials at the laboratory's expense.

The laboratory notifies the customer in writing of any circumstance that causes doubt on the validity of the results. The amended or modified report lists the change, reason for the change, affected page numbers, date of the amendment and authorized signature. The customer will be notified prior to changes in LIMs software or hardware configurations that will adversely affect customer electronic data.

13.1 Data Qualifiers

The following data qualifiers are used in conjunction with analytical results depending on the definition, state or regulatory program and report type.

Note: "J" Estimated value: Upon customer request, the Target analyte concentration can be reported below the quantitation limit (RL), but above the Method Detection Limit (DL) with a "J" qualifier as long as there is a LOD study on file. (See section 5.11)

<u>Data Qualifier</u>	<u>Qualifier Information</u>	<u>Regulatory Requirement</u>
A	Spectra identified as "Aldol Condensation Product".	CT RCP, NC
B	<p>The analyte was detected above the reporting limit in the associated method blank. Flag only applies to associated field samples that have detectable concentrations of the analyte at <5x the concentration found in the blank. For MCP-related projects, flag only applies to associated field samples that have detectable concentrations of the analyte at less than 10x the concentration found in the blank. For NJ-Air-related projects, flag only applies to associated field samples that have detectable concentrations of the analyte above the reporting limit. For NJ-related projects (excluding Air), flag only applies to associated field samples that have detectable concentrations of the analyte, which was detected above the reporting limit in the associated method blank or above five times the reporting limit for common lab contaminants (Phthalates, Acetone, Methylene Chloride, 2-Butanone)</p> <p>For DOD related projects, flag applies to detectable concentration of target analyte in the blank that exceeds ½ the LOG or is greater than 1/10 the concentration in the field sample</p>	EPA Functional Guidelines 'MassDEP MCP, CT RCP, NJ-TO15/LL-TO15; NJ Tech Guidance 2014, DOD QSM 5.4
C	Co-elution: target analyte co-elutes with a known lab standard (i.e. surrogates, internal standards, etc.) for co-extracted analyses.	
D	Concentration of analyte was quantified from diluted analysis. Flag only applies to field samples that have detectable concentrations of the analyte.	NJ-TO15/LL-TO15 - Air only EPA Functional Guidelines; EPA Region 2,5
DL	Same was re-analyzed at a dilution. Qualifier applied to sample number.	

E		Concentration of analyte exceeds the range of the calibration curve and/or linear range of the instrument.	EPA Region 2,5 CT RCP, NJ-TO15/LL-TO15
G		The concentration may be biased high due to matrix interferences (i.e. co-elution) with non-target compound(s). The result should be considered estimated.	In-house/Forensics.
H		The analysis of pH was performed beyond the regulatory-required holding time of 15 minutes from the time of sample collection.	THE NELAC INSTITUTE (TNI) STANDARDS
I		The lower value for the two columns has been reported due to obvious interference.	In-house.
J		Estimated value. This represents an estimated concentration for Tentatively Identified Compounds (TICs).	CT RCP (for TICs),
JN (NJ)		Presumptive evidence of compound. This represents an estimated concentration for Tentatively Identified Compounds (TICs), where the identification is based on a mass spectral library search.	EPA Functional Guidelines 'NJ-TO15-LL
ND	DU-J	Not detected at the method detection limit (MDL) for the sample, or estimated detection limit (EDL) for same-related analysis	In-house
P	All DU	The RPD between the results for the two columns exceeds the method-specified criteria.	MassDEP MCP, CT RCP
Q	All DU	The quality control sample exceeds the associated acceptance criteria. Note: This flag is not applicable for matrix spike recoveries when the sample concentration is greater than 4x the spike added or for batch duplicate RPD when the sample concentrations are less than 5x the RL. (Metals only.)	
R	All DU	Analytical results are from sample re-analysis	Customer-specific

RE	All DU	Analytical results are from sample re-extraction.	Customer-specific
S		Analytical results are from modified screening analysis	

13.2 Compound Summation for Organic Analyses

In order to be compliant with regulations from certain states, Alpha Analytical has created the following Summation Rules to cover reporting "Total Analytes". The following are an example of several compounds that can be reported as "Totals":

Volatiles:	
1,3-Dichloropropene, Total	cis + trans isomers
Xylenes, Total	m/p + o isomers
1,2-Dichloroethene, Total	cis + trans isomers
Trihalomethanes, Total	Chloroform + Bromoform +
	Dibromochloromethane +
	Dichlorobromomethane
PCBs:	
PCBs, Total	Sum of reportable Aroclors
	(all Aroclors reported for the project)

The following are the summation rules that the LIMs uses to calculate the Total values:

Summation Rules:	
H + H = H	Key:
H + J = J	H = Hit (above RL)
J + J = J	J = J-flagged value
H + ND = H	ND = U-flagged value
J + ND = J	
ND + ND = ND	

The ND values are considered "0" during the calculations.
 The "E" flagged values (over the calibration) are ignored and not utilized during the calculations.
 Any "N" flagged values (do not report) are ignored and not utilized during the calculations.
 For dual-column analysis, the Total is reported as part of column "A" data, unless all individuals are reported from "B" column.

For analytical group summations, the Total is reported based on the associated "Reporting List".
For example, if only 7 Aroclors are requested, then the Total is based on 7 Aroclors, not 9.

The RL and MDL for Totals will always be the lowest of the individual compounds used in the summation.

For each Total summation, two values are calculated: TOTALH (calculated from all associated hits above the R L– used in DU reporting formats) and TOTALJ (calculated from all associated hits and J flagged values – used in DJQL reporting formats). Total concentrations are calculated for all samples and QC samples (however, recoveries are not calculated since they are only calculated for the compounds spiked)

If a Total summation is requested, the individual compounds must also be reported.

14 Outside Support Services and Supplies

When Alpha Analytical purchases outside services and supplies in support of tests, the laboratory uses only those outside services and supplies that are of adequate quality to maintain confidence in the tests. Differences between Request/Tender and Contracts must be resolved before work commences.

The Purchasing SOP/1726 describes approval and monitoring of all suppliers and subcontractors used by the laboratory. Where no independent assurance of the quality of outside support services or supplies is available, the laboratory ensures that purchased equipment, materials, and services comply with specifications by evaluating method performance before routine use.

The laboratory checks shipments upon receipt as complying with purchase specifications. The use of purchased equipment and consumables is only after the evaluation and compliance to the specifications is complete. The Purchasing SOP/1726 describes the details for receipt and inspection of purchased product.

The Purchasing SOP describes the process for raising, review and placement of purchase orders. It is company policy to purchase from third party certified suppliers and subcontractors wherever possible. Purchases must be from suppliers approved by the Laboratory. Laboratory or sampling subcontractors specified by the customer are noted as "Trial" on the purchase order. This identifies the subcontractor as a non-approved subcontractor. All DoD work that is subcontracted must comply with Alpha's management system and must comply with the QSM standard and is subject to DoD customer approval.

The laboratory maintains list of approved vendors (Form 18302) and subcontractors from whom it obtains support services or supplies required for tests.

14.1 Subcontracting Analytical Samples

Customers are advised, verbally and/or in writing, if any analyses will be subcontracted to another laboratory. Any testing covered under the NELAC Institute (TNI) Standards that requires subcontracting, will be subcontracted to another THE NELAC Institute (TNI) Standard accredited laboratory for the tests to be performed. The laboratory approves testing and sampling subcontractors by review of current state, national or other external parties' certifications or approvals. This document must indicate current approval for the subcontracted work. Any sample(s) needing special reports (*i.e.*, MCL exceedance) will be identified on the chain of custody when the laboratory subcontracts with another laboratory. Subcontractor Laboratory Certifications are located in Qualtrax under Customer Services folder

The Sample Receipt and Login Procedure describes the process for sample handling when subcontracting samples. Customer notification of subcontracted work is in writing or verbally before releasing samples to the subcontractor.

The review of subcontractor documents for completeness and meeting the specifications defined for the project follows the laboratory process for reporting and verification of process data. The Reporting Department Designee is responsible for receiving the order reviews the information supplied by the subcontractor instead of the Department Supervisor.

15 Customer Relations

15.1 Customer Service

The majority of the customer services occur from personnel in the administration, sample receiving and sampling areas. Customer service involves inquiries into services offered, technical consulting, placing orders, and receiving orders, providing updates on the status of orders and completing orders. Personnel interacting with customers must document and review customer specific project requirements. Call Tracker is used to document communications with customers (SOP/1723). Personnel must document customer interactions following the appropriate laboratory procedures. Each person must communicate deviations, modifications and customer requests following the laboratory defined procedures.

15.2 Project Management

During staff meetings the laboratory management reviews requests for new work. The Operations Director and/or Laboratory Technical Manager address all capacity and capability issues. Where conflicts in workload arise, customer notification is immediate. The Project Communication Form (PCF) contains the documentation of all project information. Cooperation between laboratory and customer services staff allows direct communication and scheduling. Management arranges complex scheduling and coordination between departmental areas. Documentation of approval for waivers from the DoD QSM requirements must be documented on a project specific waiver. This documentation needs to be in writing and readily available for review.

15.3 Complaint Processing

The laboratory staff documents all customers or other parties' complaints or concerns regarding the data quality or laboratory operations. The Nonconformance Report records complaints, correcting the concern, and resolving the concern with the customer or other party. The process uses the same form and process as the nonconformance action process. Where repetitive corrective actions indicate a problem, an audit of the area, Customer Inquiry and Complaint SOP/1722 is immediate to ensure the corrective action has effectively solved the concern.

16 Appendix A – Definitions/References

The following definitions are from Section 3.0 of the 2016 TNI Standard unless otherwise cited. The laboratory adopts these definitions for all work performed in the laboratory.

Acceptance Criteria: specified limits placed on characteristics of an item, process, or service defined in requirement documents.

Accreditation: the process by which an agency or organization evaluates and recognizes a laboratory as meeting certain predetermined qualifications or standards, thereby accrediting the laboratory.

Accuracy: the degree of agreement between an observed value and an accepted reference value. Accuracy includes a combination of random error (precision) and systematic error (bias) components which are due to sampling and analytical operations; a data quality indicator.

Aliquot: A discrete, measured, representative portion of a sample taken for analysis. (EPA QAD glossary)

Analyst: The designated individual who performs the “hands-on” analytical methods and associated techniques and who is the one responsible for applying required laboratory practices and other pertinent quality controls to meet the required level of quality.

Analyte:

A substance, organism, physical parameter, property, or chemical constituent(s) for which an environmental sample is being analyzed. (TNI)

The specific chemicals or components for which a sample is analyzed; it may be a group of chemicals that belong to the same chemical family, and which are analyzed together. (EPA Risk Assessment Guide for Superfund; OSHA Glossary)

Analytical Uncertainty: A subset of Measurement Uncertainty that includes all laboratory activities performed as part of the analysis.

Assessment: The evaluation process used to measure or establish the performance, effectiveness, and conformance of an organization and/or its systems to defined criteria (to the standards and requirements of laboratory accreditation).

Audit: A systematic and independent examination of facilities, equipment, personnel, training, procedures, record-keeping, data validation, data management, and reporting aspects of a system to determine whether QA/QC and technical activities are being conducted as planned and whether these activities will effectively achieve quality objectives.

Batch: Environmental samples, which are prepared and/or analyzed together with the same process and personnel, using the same lot(s) of reagents. A **preparation batch** is composed of one (1) to twenty (20) environmental samples of the same quality systems matrix, meeting the above mentioned criteria and with a maximum time between the start of processing of the first and last sample

in the batch to be 24 hours. An **analytical batch** is composed of prepared environmental samples (extracts, digestates or concentrates), which are analyzed together as a group. An analytical batch can include prepared samples originating from various quality system matrices and can exceed 20 samples.

Bias: The systematic or persistent distortion of a measurement process, which causes errors in one direction (i.e., the expected sample measurement is different from the sample's true value).

Blank: a sample that has not been exposed to the analyzed sample stream in order to monitor contamination during sampling, transport, storage or analysis. The blank is subjected to the usual analytical and measurement process to establish a zero baseline or background value and is sometimes used to adjust or correct routine analytical results.

Blanks include:

Method Blank: A sample of a matrix similar to the batch of associated samples (when available) that is free from the analytes of interest and is processed simultaneously with and under the same conditions as samples through all steps of the analytical procedures, and in which no target analytes or interferences are present at concentrations that impact the analytical results for sample analyses.

Field Blank: blank prepared in the field by filling a clean container with pure de-ionized water and appropriate preservative, if any, for the specific sampling activity being undertaken. (EPA OSWER)

Instrument Blank: a clean sample (e.g. distilled water) processed through the instrumental steps of the measurement process; used to determine instrument contamination. (EPA-QAD)

Reagent Blank: (method reagent blank): a sample consisting of reagent(s), without the target analyte or sample matrix, introduced into the analytical procedure at the appropriate point and carried through all subsequent steps to determine the contribution of the reagents and of the involved analytical steps. (QAMS)

Calibration: set of operations which establish, under specified conditions, the relationship between values of quantities indicated by a measuring instrument or measuring system, or values represented by a material measure or a reference material, and the corresponding values realized by standards.

- 1) In calibration of support equipment the values realized by standards are established through the use of Reference Standards that are traceable to the International System of Units (SI).
- 2) In calibration according to test methods, the values realized by standards are typically established through the use of Reference Materials that are either purchased by the Laboratory with a certificate of analysis or purity, or prepared by the Laboratory using support equipment that has been calibrated verified to meet specifications.

Calibration Curve: the graphical relationship between the known values, such as concentrations, of a series of calibration standards and their instrument response.

Calibration Standard: A substance or reference material used to calibrate an instrument.

Certified Reference Material (CRM): Reference material, accompanied by a certificate, having a value, measurement uncertainty, and stated metrological traceability chain to a national metrology institute.

Chain of Custody Form: Record that documents the possession of the samples from the time of collection to receipt in the laboratory. This record generally includes: the number and types of containers; the mode of collection; collector; time of collection; preservation; and requested analyses. See also Legal Chain of Custody Protocols.

Clean Air Act: the enabling legislation in 42 U.S.C. 7401 *et seq.*, Public Law 91-604, 84 Stat. 1676 Pub.L. 95-95, 91 Stat., 685 and Pub. L. 95-190, 91 Stat., 1399, as amended, empowering EPA to promulgate air quality standards, monitor and to enforce them.

Confirmation: Verification of the identity of a component through the use of an approach with a different scientific principle from the original method. These may include, but are not limited to: Second column confirmation, Alternate wavelength, Derivatization, Mass spectral interpretation, Alternative detectors, or Additional cleanup procedures

Customer: Any individual or organization for which items or services are furnished or work performed in response to defined requirements and expectations. (ANSI/ASQ E4-2004)

Congener: A member of a class of related chemical compounds (e.g., PCBs, PCDDs)

Comprehensive Environmental Response, Compensation and Liability Act (CERCLA/Superfund): the enabling legislation in 42 U.S.C. 9601-9675 *et seq.*, as amended by the Superfund Amendments and Reauthorization Act of 1986 (SARA), 42 U.S.C. 9601 *et seq.*, to eliminate the health and environmental threats posed by hazardous waste sites.

Conformance: an affirmative indication or judgment that a product or service has met the requirements of the relevant specifications, contract, or regulation; also the state of meeting the requirements. (ANSI/ASQC E4-1994)

Consensus Standard: A standard established by a group representing a cross-section of a particular industry or trade, or a part thereof. (ANSI/ASQ ANSI/ASQ E4-2004)

Continuing calibration verification: The verification of the initial calibration that is required during the course of analysis at periodic intervals. Continuing calibration verification applies to both external standard and internal standard calibration techniques, as well as to linear and non-linear calibration models. (IDQTF)

Corrective Action: the action taken to eliminate the causes of an existing nonconformity, defect or other undesirable situation in order to prevent recurrence. (ISO 8402)

Data Integrity: The condition that exists when data are sound, correct, and complete, and accurately reflect activities and requirements.

Data Quality Objectives (DQO):

Data Reduction: the process of transforming raw data by arithmetic or statistical calculations, standard curves, concentration factors, etc., and collation into a more useable form.

Definitive Data: Analytical data of known quality, concentration, and level of uncertainty. The levels of quality and uncertainty of the analytical data are consistent with the requirements for the decision to be made. Suitable for final decision-making. (UFP-QAPP)

Demonstration of Capability: a procedure to establish the ability of the analyst to generate analytical results of acceptable accuracy and precision. (TNI)

Detection Limit: (previously referred to as Method Detection Limit –MDL) the lowest concentration or amount of the target analyte that can be identified, measured, and reported with confidence that the analyte concentration is not a false positive value. See Method Detection Limit.

Detection Limit (DL) (Clarification): The smallest analyte concentration that can be demonstrated to be different from zero or a blank concentration at the 99% level of confidence. At the DL, the false positive rate (Type I error) is 1%.

Document Control: the act of ensuring that documents (and revisions thereto) are proposed, reviewed for accuracy, approved for release by authorized personnel, distributed properly and controlled to ensure use of the correct version at the location where the prescribed activity is performed. (ASQC)

Environmental Data: Any measurements or information that describe environmental processes, locations, or conditions; ecological or health effects and consequences; or the performance of environmental technology. (ANSI/ASQ E4-2004)

Federal Insecticide, Fungicide and Rodenticide Act (FIFRA): the enabling legislation under 7 U.S.C. 135 *et seq.*, as amended, that empowers the EPA to register insecticides, fungicides, and rodenticides.

Federal Water Pollution Control Act (Clean Water Act, CWA): the enabling legislation under 33 U.S.C 1251 *et seq.*, Public Law 92-50086 Stat. 8.16, that empowers EPA to set discharge limitations, write discharge permits, monitor, and bring enforcement action for non-compliance.

Field of Accreditation: Those matrix, technology/method, and analyte combinations for which the accreditation body offers accreditation.

Field of Proficiency Testing (FoPT): Matrix, technology/method, analyte combinations for which the composition, spike concentration ranges, and acceptance criteria have been established by the PTPEC.

Finding: an assessment conclusion, referenced to a laboratory accreditation standard and supported by objective evidence that identifies a deviation from a laboratory accreditation standard requirement.

Finding (Clarification): An assessment conclusion that identifies a condition having a significant effect on an item or activity. An assessment finding may be positive or negative and is normally accompanied by specific examples of the observed condition (ANSI/ASQ E4-2004).

Holding Times: The maximum time that can elapse between two (2) specified activities. (TNI)

The maximum times that samples may be held prior to analysis and still be considered valid or not compromised. (40 CFR part 136)

In-depth Data Monitoring: When used in the context of data integrity activities, a review and evaluation of documentation related to all aspects of the data generation process that includes items such as preparation, equipment, software, calculations, and quality controls. Such monitoring shall determine if the laboratory uses appropriate data handling, data use and data reduction activities to support the laboratory's data integrity policies and procedures.

Inspection: An activity such as measuring, examining, testing, or gauging one or more characteristics of an entity and comparing the results with specified requirements in order to establish whether conformance is achieved for each characteristic. (ANSI/ASQC E4-1994)

Internal Standard: A known amount of standard added to a test portion of a sample as a reference for evaluating and controlling the precision and bias of the applied analytical method.

Isomer: One of two or more compounds, radicals, or ions that contain the same number of atoms of the same elements but differ in structural arrangement and properties. For example, hexane (C₆H₁₄) could be n-hexane, 2-methylpentane, 3-methylpentane, 2,3-dimethylbutane, 2,2-dimethylbutane.

Laboratory: Body that calibrates and/or tests. (ISO 25)

Laboratory Control Sample (however named, such as laboratory fortified blank, spiked blank or QC check sample): a sample matrix, free from the analytes of interest, spiked with verified known amounts of analytes or a material containing known and verified amounts of analytes. It is generally used to establish intra-laboratory or analyst specific precision and bias or to assess the performance of all or a portion of the measurement system.

Legal Chain of Custody Protocols: procedures employed to record the possession of samples from the time of sampling until analysis and are performed at the special request of the customer. These protocols include the use of a Chain of Custody Form that documents the collection, transport, and receipt of compliance samples by the laboratory. In addition, these protocols document all handling of the samples within the laboratory.

Limit of Detection (LOD): The minimum result, which can be reliably discriminated from a blank with a predetermined confidence level. Also used is Detection Limit.

Limits of Quantitation (LOQ): The minimum levels, concentrations, or quantities of a target variable (e.g. target analyte) that can be reported with a specified degree of confidence.

For DOD projects, the LOQ shall be set at or above the concentration of the lowest initial calibration standard and within the calibration range.

Lot: A definite amount of material produced during a single manufacturing cycle, and intended to have uniform character and quality.

Management: Those individuals directly responsible and accountable for planning, implementing, and assessing work. (ANSI/ASQ E4-2004)

Management System: System to establish policy and objectives and to achieve those objectives (ISO 9000).

Matrix: The substrate of a test sample.

Matrix Duplicate: A replicate matrix prepared in the laboratory and analyzed to obtain a measure of precision.

Matrix Spike (spiked sample, fortified sample): A sample prepared, taken through all sample preparation and analytical steps of the procedure unless otherwise noted in a referenced method, by adding a known amount of target analyte to a specified amount of sample for which an independent test result of target analyte concentration is available. Matrix spikes are used, for example, to determine the effect of the matrix on a method's recovery efficiency.

Matrix Spike Duplicate (spiked sample or fortified sample duplicate): A replicate matrix spike prepared in the laboratory and analyzed to obtain a measure of the precision of the recovery for each analyte.

Measurement System: A test method, as implemented at a particular laboratory, and which includes the equipment used to perform the test and the operator(s).

Method: A body of procedures and techniques for performing an activity (e.g., sampling, chemical analysis, quantification), systematically presented in the order in which they are to be executed.

Method Detection Limit: One way to establish a Limit of Detection.

Method of Standard Additions: A set of procedures adding one or more increments

of a standard solution to sample aliquots of the same size in order to overcome inherent matrix effects. The procedures encompass the extrapolation back to obtain the sample concentration. (This process is often called spiking the sample.) (Modified Skoog, Holler, and Nieman. Principles of Instrumental Analysis. 1998)

Mobile Laboratory: A portable enclosed structure with necessary and appropriate accommodation and environmental conditions for a laboratory, within which testing is performed by analysts. Examples include but are not limited to trailers, vans and skid-mounted structures configured to house testing equipment and personnel.

National Institute of Standards and Technology (NIST): A federal agency of the US Department of Commerce's Technology Administration that is designed as the United States national metrology institute. (NMI).

Physical Parameter: A measurement of a physical characteristic or property of a sample as distinguished from the concentrations of chemical or biological components.

Precision: The degree to which a set of observations or measurements of the same property, obtained under similar conditions, conform to themselves; a data quality indicator. Precision is usually expressed as standard deviation, variance or range, in either absolute or relative terms.

Preservation: Any conditions under which a sample must be kept in order to maintain chemical and/or biological integrity prior to analysis.

Primary Accreditation Body (Primary AB): The accreditation body responsible for assessing a laboratory's total quality system, on-site assessment, and PT performance tracking for fields of accreditation.

Procedure: A specified way to carry out an activity or a process. Procedures can be documented or not.

Proficiency Testing: A means to evaluate a laboratory's performance under controlled conditions relative to a given set of criteria, through analysis of unknown samples provided by an external source.

Proficiency Testing Program: The aggregate of providing rigorously controlled and standardized environmental samples to a laboratory for analysis, reporting of results, statistical evaluation of the results and the collective demographics and results summary of all participating laboratories.

Proficiency Testing Provider (PT Provider): A person or organization accredited by a TNI-approved Proficiency Testing Provider Accreditor to operate a TNI-compliant PT program.

Proficiency Testing Provider Accreditor (PTPA): An organization that is approved by TNI to accredit and monitor the performance of proficiency testing providers.

Proficiency Testing Reporting Limit (PTRL): A statistically derived value that represents the lowest acceptable concentration for an analyte in a PT sample, if the analyte is spiked into the PT sample. The PTRLs are specified in the TNI FoPT tables.

Proficiency Testing Sample (PT): sample, the composition of which is unknown to the laboratory, and is provided to test whether the laboratory can produce analytical results within the specified acceptance criteria.

PT Study Closing Date:

- a) Scheduled PT Study: The calendar date by which all participating laboratories must submit analytical results for a PT sample to a PT Provider.
- b) Supplemental PT Study: The calendar date a laboratory submits the results for a PT sample to the PT Provider.

PT Study Opening Date:

- a) Scheduled PT Study: The calendar date that a PT sample is first made available to all participants of the study by a PT provider.
- b) Supplemental PT Study: The calendar date the PT Provider ships the sample to a laboratory.

Protocol: A detailed written procedure for field and/or laboratory operation (e.g., sampling, analysis) which must be strictly followed.

Quality Assurance (QA): An integrated system of management activities involving planning, implementation, assessment, reporting and quality improvement to ensure that a process, item, or service is the type and quality needed and expected by the customer.

Quality Assurance [Project] Plan (QAPP): A formal document describing the detailed quality control procedures by which the quality requirements defined for the data and decisions pertaining to a specific project are to be achieved. (EPA-QAD)

Quality Control: The overall system of technical activities that measures the attributes and performance of a process, item, or service against defined standards to verify that they meet the stated requirements established by the customer; operational techniques and activities that are used to fulfill requirements or quality; also the system of activities and checks used to ensure that measurement systems are maintained within prescribed limits, providing protection against "out of control" conditions and ensuring that the results are of acceptable quality.

Quality Control Sample: A sample used to assess the performance of all or a portion of the measurement system. One of any number of samples, such as Certified Reference Materials, a quality system matrix fortified by spiking, or actual samples fortified by spiking intended to demonstrate that a measurement system or activity is in control.

Quality Manual: A document stating the management policies, objectives, principles, organizational structure and authority, responsibilities, accountability, and implementation of an agency, organization, or laboratory, the ensure the quality of its product and the utility of its product to the users.

Quality Manual Clarification: Alpha Analytical refers to Quality Manual as Corporate Quality Systems Manual (CQSM). (Alpha)

Quality System: A structured and documented management system describing the policies, objectives, principles, organizational authority, responsibilities, accountability, and implementation plan of an organization for ensuring quality in its work processes, products (items), and services. The quality system provides the framework for planning, implementing, and assessing work performed by the organization and for carrying out required quality assurance (QA) and quality control (QC) activities.

Quality System Matrix: These matrix definitions are to be used for purposes of batch and quality control requirements:

Air and Emissions: Whole gas or vapor samples including those contained in flexible or rigid wall containers and the extracted concentrated analytes of interest from a gas or vapor that are collected with a sorbent tube, impinger solution, filter, or other device.

Aqueous: Any aqueous sample excluded from the definition of Drinking Water or Saline/Estuarine. Includes surface water, ground water effluents, and TCLP or other extracts.

Biological Tissue: Any sample of a biological origin such as fish tissue, shellfish, or plant material. Such samples shall be grouped according to origin.

Chemical Waste: A product or by-product of an industrial process that results in a matrix not previously defined.

Drinking Water: Any aqueous sample that has been designated a potable or potential potable water source.

Non-Aqueous Liquid: Any organic liquid with <15% settleable solids.

Saline/Estuarine: Any aqueous sample from an ocean or estuary, or other salt water source such as the Great Salt Lake.

Solids: Includes soils, sediments, sludges and other matrices with >15% settleable solids.

Raw Data: The documentation generated during sampling and analysis. This documentation includes, but is not limited to, field notes, electronic data, magnetic tapes, untabulated sample results, QC sample results, print outs of chromatograms, instrument outputs, and handwritten records.

Reference Material: Material or substance one or more properties of which are sufficiently well established to be used for the calibration of an apparatus, the assessment of a measurement method, or for assigning values to materials.

Reference Method: (To be used to determine the extent of method validation in Modules 3-7.) A reference method is a published method issued by an organization generally recognized as competent to do so. (When the ISO language refers to a "standard method", that term is equivalent to "reference method"). When a laboratory is required to analyze an analyte by a specified method due to a regulatory requirement, the analyte/method combination is recognized as a reference method. If there is not a regulatory requirement for the

analyte/method combination, the analyte/method combination is recognized as a reference method if it can be analyzed by another reference method of the same matrix and technology.

Reference Standard: Standard used for the calibration of working measurement standards in a given organization or at a given location. (TNI)

Resource Conservation and Recovery Act (RCRA): the enabling legislation under 42 USC 321 *et seq.* (1976), that gives EPA the authority to control hazardous waste from the “cradle-to-grave”, including its generation, transportation, treatment, storage and disposal.

Revocation: The total or partial withdrawal of a laboratory’s accreditation by an accreditation body

Safe Drinking Water Act (SDWA): the enabling legislation, 42 USC 300f *et seq.* (1974), (Public Law 93-523), that requires the EPA to protect the quality of drinking water in the U.S. by setting maximum allowable contaminant levels, monitoring, and enforcing violations.

Sampling: Activity related to obtaining a representative sample of the object of conformity assessment, according to a procedure.

Selectivity: The ability to analyze, distinguish, and determine a specific analyte or parameter from another component that may be a potential interferent.

Sensitivity: The capability of a test method or instrument to discriminate between measurement responses representing different levels (e.g., concentrations) of a variable of interest.

Signal to Noise Ratio: The signal carries information about the analyte, while noise is made up of extraneous information that is unwanted because it degrades the accuracy and precision of an analysis and also places a lower limit on the amount of analyte that can be detected. In most measurements, the average strength of the noise is constant and independent of the magnitude of the signal. Thus, the effect of noise on the relative error of a measurement becomes greater and greater as the quantity being measured (producing the signal) decreases in magnitude. (Skoog, Holler, and Nieman. Principles of Instrumental Analysis. 1998)

Signatures, Electronic: A technology that allows a person to electronically affix a signature or its equivalent to an electronic document. The electronic signature links the signature to the signer’s identity and to the time the document was signed. Alpha approves the use of electronic signatures for signing and initializing any laboratory record including, by not limited to: analytical reports, controlled documents, workflows and purchasing requests.

Standard: The document describing the elements of laboratory accreditation that has been developed and established within the consensus principles of standard setting and meets the approval requirements of standard adoption organizations procedures and policies.

Standard Operating Procedures (SOPs): A written document which details the method of an operation, analysis or action whose techniques and procedures are thoroughly prescribed and which is accepted as the method for performing certain routine or repetitive tasks.

Standard Method: a test method issued by an organization generally recognized as competent to do so.

Standardized Reference Material (SRM): a certified reference material produced by the U.S. National Institute of Standards and Technology or other equivalent organization and characterized for absolute content, independent of analytical method.

Study (or PT Study): This term refers to a Scheduled PT Study or a Supplemental PT Study.

- a) **Scheduled PT Study:** A single complete sequence of circulation and scoring of PT samples to all participants in a PT program. The study must have the same pre-defined opening and closing dates for all participants.
- b) **Supplemental PT Study:** A PT sample that may be from a lot previously released by a PT Provider that meets the requirements for supplemental PT samples given in Volume 3 of this Standard, but that does not have a pre-determined opening date and closing date.

Surrogate: a substance with properties that mimic the analyte of interest. It is unlikely to be found in environment samples and is added to them for quality control purposes.

Suspension: The temporary removal of a laboratory's accreditation for a defined period of time, which shall not exceed six (6) months or the period of accreditation, whichever is longer, in order to allow the laboratory time to correct deficiencies or area of non-conformance with the Standard.

Technology: a specific arrangement of analytical instruments, detection systems, and/or preparation techniques.

Test: A technical operation that consists of the determination of one or more characteristics or performance of a given product, material, equipment, organism, physical phenomenon, process or service according to a specified procedure. The result of a test is normally recorded in a document sometimes called a test report or a test certificate. (ISO/IEC Guide 2 - 12.1, amended)

Tentatively Identified Compound (TIC): A compound that has been identified to be present and is not part of the target compound list (TCL) for the method and/or program. All TICs are qualitatively identified and reported as estimated concentrations. Tentatively Identified Compounds, if requested, are reported for compounds identified to be present and are not part of the method/program Target Compound List, even if only a subset of the TCL are being reported.

Test Method: An adoption of a scientific technique for performing a specific measurement, as documented in a laboratory SOP or as published by a recognized authority.

Toxic Substances Control Act (TSCA): the enabling legislation in 15 USC 2601 et seq. (1976), the provides for testing, regulating, and screening all chemicals produced or imported into the United States for possible toxic effects prior to commercial manufacture.

Traceability: The ability to trace the history, application, or location of an entity by means of recorded identifications. In a calibration sense, traceability relates measuring equipment to national or international standards, primary standards, basic physical constants or properties, or reference materials. In a data collection sense, it relates calculations and data generated throughout the project back to the requirements for the quality of the project.

Tuning: A check and/or adjustment of instrument performance for mass spectrometry as required by the method.

United States Environmental Protection Agency (EPA): the federal governmental agency with responsibility for protecting public health and safeguarding and improving the natural environment (i.e. the air, water and land) upon which human life depends. (US-EPA)

Validation: the confirmation by examination and provision of objective evidence that the particular requirements for a specific intended use are fulfilled.

Verification: confirmation by examination and provision of evidence that specified requirements have been met.

NOTE - In connection with the management of measuring equipment, verification provides a means for checking that the deviations between values indicated by a measuring instrument and corresponding known values of a measured quantity are consistently smaller than the maximum allowable error defined in a standard, regulation or specification peculiar to the management of the measuring equipment.

The result of verification leads to a decision either to restore in service, to perform adjustments, or to repair, or to downgrade, or to declare obsolete. In all cases, it is required that a written trace of the verification performed shall be kept on the measuring

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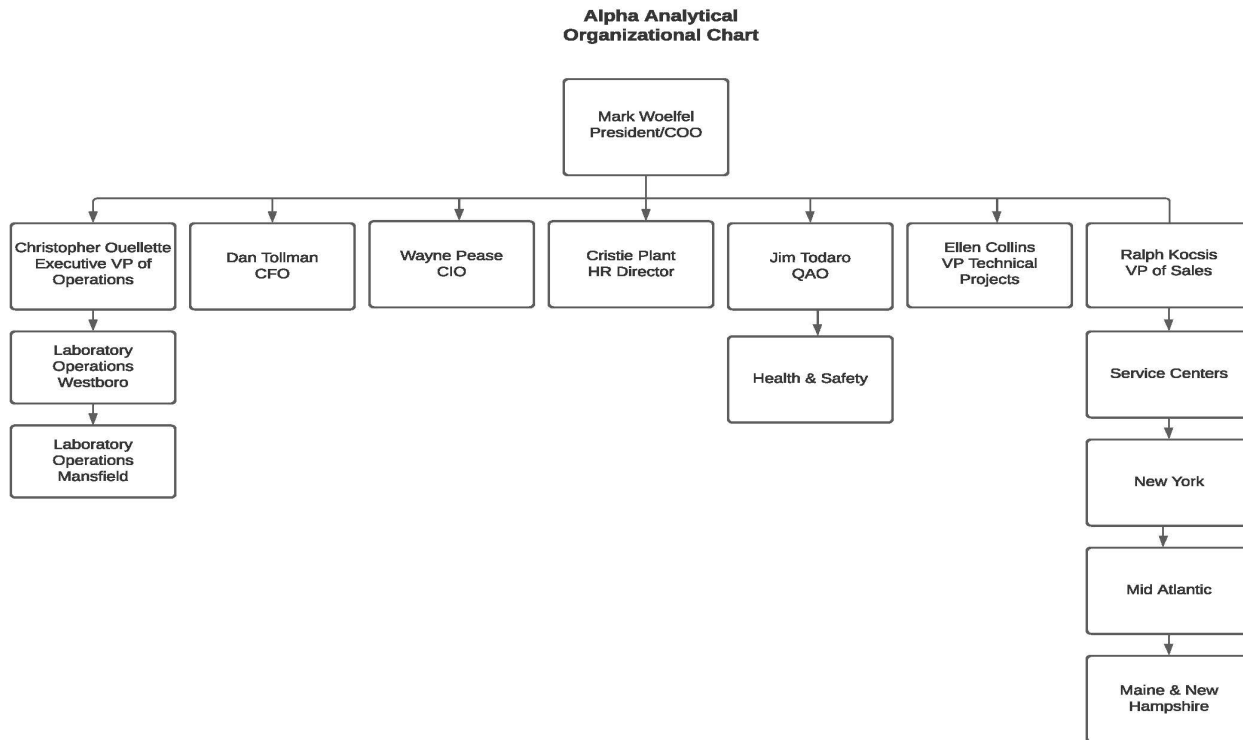
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17 Appendix B – Organization Charts

The following charts provide an overview of the organizational structure of Alpha Analytical. The chart also identifies the key personnel responsible for the listed positions. For the various laboratory areas, the individual departmental supervisors are noted. For a listing of all current key personnel, please refer to Section 18, Appendix C.

Updated 8/3/2022

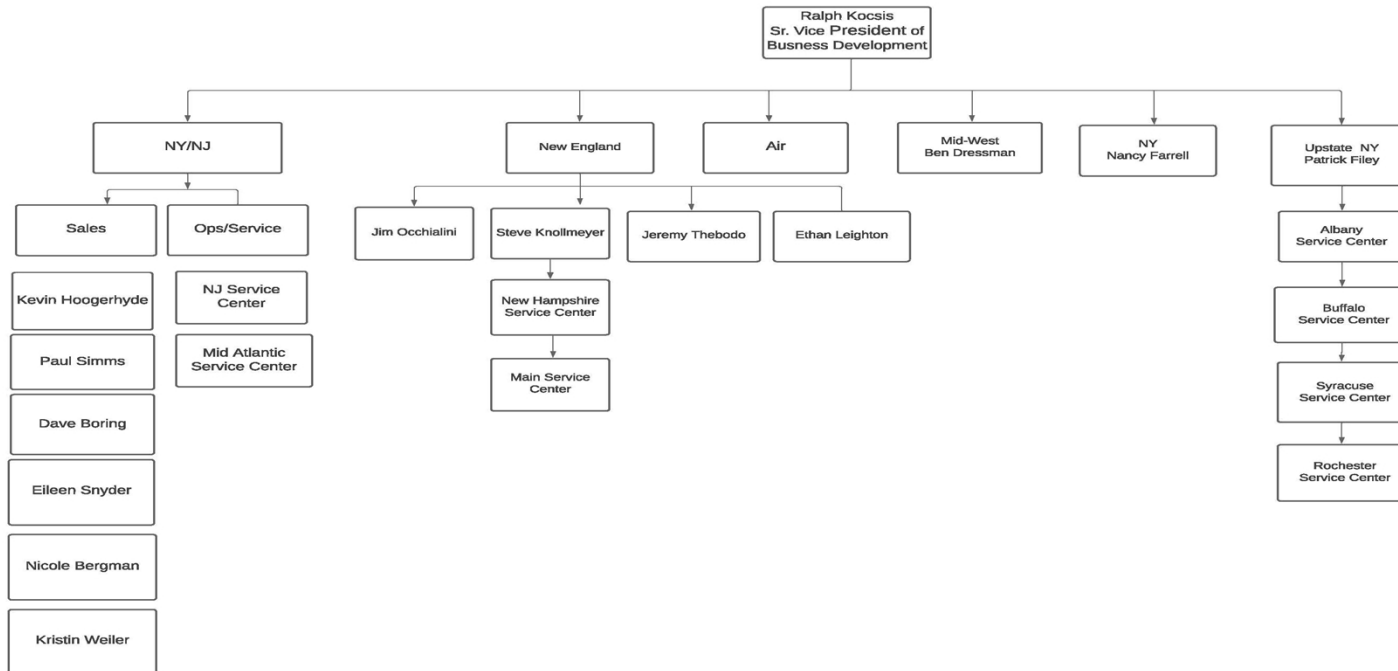


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Updated 11/17/2022
 Alpha Analytical
 Sales Organizational Chart



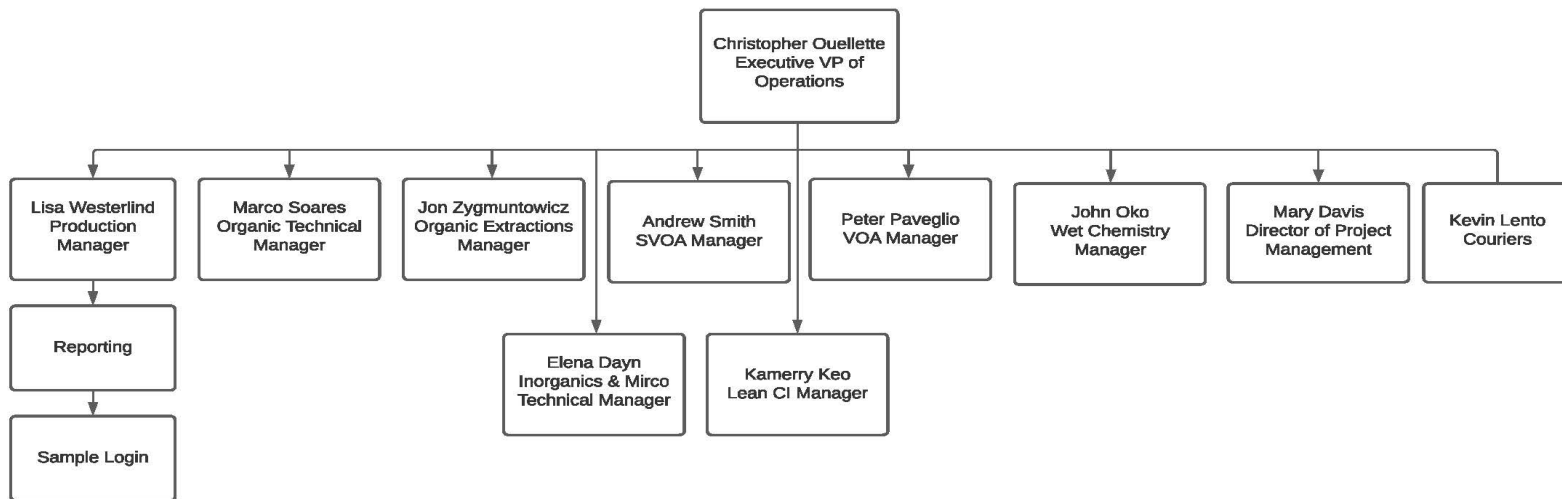
Alpha Analytical
 Sales Organizational Chart



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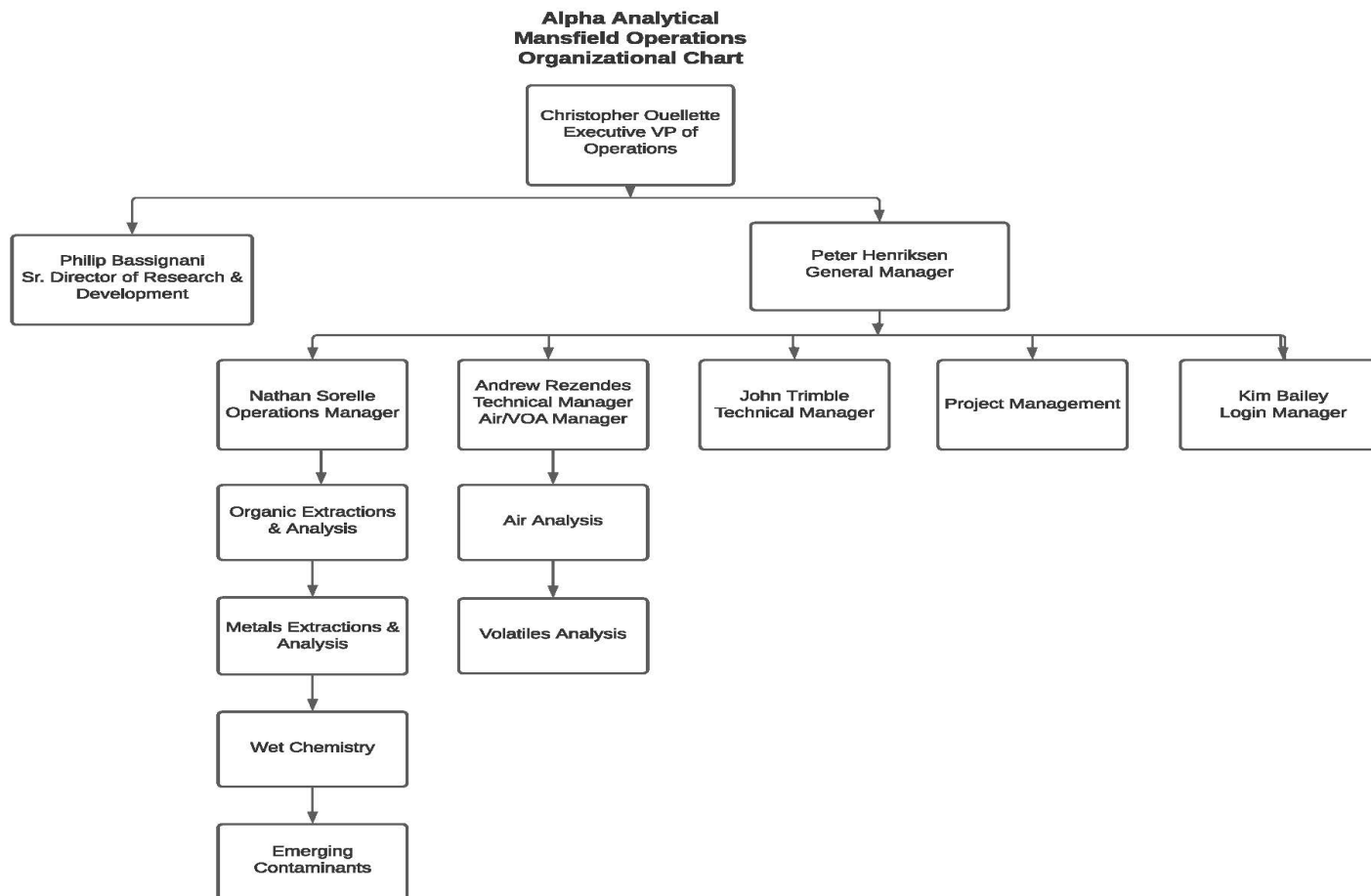
Updated 8/3/2022

**Alpha Analytical
Westboro Operations
Organizational Chart**



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18 Appendix C – List of Key Personnel

The following is a listing of all current key personnel. If role is specific to a facility it is denoted by either Westboro or Mansfield following the position title. **Updated 11/2022.**

President / COO: Mark Woelfel

Executive VP of Operations: Christopher Ouellette

CFO: Dan Tollman

CIO: Wayne Pease

Laboratory Technical Manager – Organics Westboro: Marco Soares

Laboratory Technical Manager – Inorganics Westboro: Elena Dayn

Laboratory Technical Manager - Mansfield: John Trimble

Laboratory Technical Manager- Air, Volatiles Manager - Mansfield: Andy Rezendes

Quality Assurance Officer/Health & Safety Manager: James C. Todaro

Senior Director of Research & Development: Philip Bassignani

VP, Technical Projects: Ellen Collins

VP of Sales: Ralph Kocsis

VP, Technical Sales: James Occhialini, Patrick Filey, Kevin Hoogerhyde, Stephen Knollmeyer, Nancy Struzenski

Technical Sales Reps: Paul Simms, David Boring, Jeremy Thebodo, Ben Dressman, Ethan Leighton, Kristin Weiler, Nicole Berman

Reginal Technical Coordinator: Eileen Snyder

General Manager, Mansfield: Peter Henriksen

Director of Project Management: Mary Davis

National Air Account Manager: Andy Rezendes

Information Technology Manager: Glenn Fitzgibbons

Service Delivery Manager: Tammy Winter

Human Resources Director: Cristie Plant

Health & Safety Officer: James Todaro

Operations Manager, Mansfield: Nathan Sorelle

SVOA Manager, Westboro: Andrew Smith

Extractions Manager, Westboro: Jon Zygmuntowicz

VOA Department Manager, Westboro: Peter Paveglio

Wet Chemistry Department Manager, Westboro: John Oko

Metals A2 Manager: Cassandra Daley

Metals Department Manager, Mansfield: Grace Deloughery

Metals Prep Manager: Raldi Cabral

Extractions Manager, Mansfield: Cynthia Pimental

Emerging Containments Prep Manager: Ross Lapenta

Login Manager/ Reporting Manager, Westboro Lisa Westerlind

Quality Systems Specialists: Amy Rice, Rene Bennett, Jason Hebert, Michael Selling, Michael Plante, Joseph Fullen

Purchasing: David Peak

Logistics Manager: Kevin Lento

Equipment Technical Specialists: Patrick Sullivan, Szymon Sus, Kimberly Rivera

Continuous Improvement Leader: Kamerry Keo

19 Appendix D – Preventive Maintenance Procedures

Optimized Service-Calibration Intervals		
Equipment	Frequency	Type of Calibration or Maintenance
Balances	semiannually daily	cleaning & operations check by service technician (external) calibration verification using Class S-1 certified weights
COD Reactor	annually	reaction temperature verification
Conductivity Bridge	annually annually each use	verification of cell constant complete operations check by service technician (external) calibration verification
DI Water System	as needed monthly annually daily	complete operations check by service technician (external) Residual Chlorine check Biosuitability testing (external) pH and Conductivity check
DO Meter	annually each use	complete operations check by service technician (external) calibration against air as specified by manufacturer
Emergency/Safety Equipment	annually monthly	fire extinguishers and emergency exit lighting check eye washes, showers, fire blanket and first aid kits checked
Freezers	daily	temperature verification
Gas Chromatographs	as needed as needed beginning and end of batch and 10 to 20 samples as per method	injection port preparation; cleaning of detectors initial multi-point calibration continuing calibration verification (CCV) against initial calibration
ICP	Every other day Daily Annually Annually As needed	Change pump tubing Calibration, profile Complete operations check by service technician (external), Linear Dynamic Range determination Clean torch, clean nebulizer, clean spray chamber
Lachat analyzer	Daily As needed	Calibration, clean lines Change tubing, change O-rings
Mass Spectrometers (GC & ICP)	bi-annually as needed 12 hour or daily	change of mechanical pump oil by service technician (external) cleaning of source BFB, DFTPP or ICP-MS tune analysis followed by ICAL or CCV
Mercury Analyzer	monthly each use	clean cell and change pump windings calibration using multi-point curve
Auto-pipettes	Quarterly Daily	verification of accuracy and precision verification of precision for DOD method auto-pipettes
Microwave	Quarterly Annually	power and temperature verification RPM verification
Ovens	Annually	temperature verification
pH Meters	Annually each use	complete operations check by service technician (external) calibration using certified buffers
Refrigerators (General Use)	daily	temperature verification
Refrigerators (Sample Management)	daily	temperature verification
Spectrophotometer	Semi-annually Semi-annually daily	cleaning & operations check by service technician (external) wavelength verification (external) continuing calibration verification (CCV) against initial calibration
TCLP/ZHE Rotator	Quarterly	RPM verification
Thermometers (Mercury/Alcohol)	Annually	calibration against NIST traceable thermometer (internal)
Thermometers (Bimetal/mechanical)	Quarterly	calibration against NIST traceable thermometer (internal)
Thermometers (digital/IR)	Quarterly	calibration against NIST traceable thermometer (external)
Thermometer (NIST Traceable)	Annually	calibration and certification of conformance (external)
Turbidity meter	Annually each use	cleaning & operations check by service technician (external) calibration using formazin
Weights (Class S-1)	Annually Triennially	Working weights verified against reference weights Reference weights calibrated for conformance (external)

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20 Appendix E – Alpha Code of Ethics Agreement

Alpha Analytical, Inc.
Ethical Conduct and Data Integrity Agreement

A. **Personal Pledge:** I understand that I am charged with meeting the highest degree of ethical standards in performing all of my duties and responsibilities and pledge to only report and/or communicate accurate and precise data and/or information of the highest quality as applicable to my position at Alpha.

B. **Protocol Pledges:** I agree to adhere to the following protocols and principles of ethical conduct in fulfilling my work assignments at Alpha:

1. I will perform all tasks for which I am responsible according to Alpha's Quality System Program and/or the applicable approved documentation.
2. I will not intentionally nor improperly manipulate or falsify data in any manner. I will not modify data values unless the modification can be technically justified through a measurable analytical process or method acceptable to Alpha. All such modifications will be clearly and thoroughly documented per Alpha's Quality System Program.
3. I will not intentionally alter dates and times associated with the collection, custody transfer, analysis and/or reporting of sample data. (Specific to Lab Operations).
4. I will not intentionally represent another individual's work as my own or represent my work as someone else's.
5. I will be honest and not make false statements to, or seek to otherwise deceive Alpha staff, leaders or clients. I will not improperly report and/or communicate measurements, results, data, test results or conclusions.

C. **Guardian Pledge:**

1. I will not condone any accidental or intentional reporting of unauthentic data by other Alpha staff and will immediately report such occurrences to my supervisor, the QA Officer, the Laboratory Technical Manager or corporate leadership. I understand that failure to report such occurrences may subject me to immediate discipline, including termination.
2. If a supervisor or other member of the Alpha leadership group requests me to engage in, or perform an activity that I feel is compromising data validity or quality, I have the right to not comply with the request and appeal this action through Alpha's QA Officer, senior leadership or corporate officers, including the President of the company.
3. I understand that, if my job includes supervisory responsibilities, then I will not instruct, request or direct any subordinate to perform any laboratory practice that is unethical or improper. Also, I will not discourage, intimidate or inhibit a staff member who may choose to appropriately appeal my supervisory instruction, request or directive that may be perceived to be improper, nor retaliate against those who do so.

D. **Agreement Signature:** I have read and fully understand all provisions of the *Alpha Analytical Ethical Conduct and Data Integrity Agreement*. I further realize and acknowledge my responsibility as an Alpha staff member to follow these standards. I clearly understand that adherence to these standards is a requirement of continued employment at Alpha.

Employee Signature

Printed Name

Date

Review Requirements

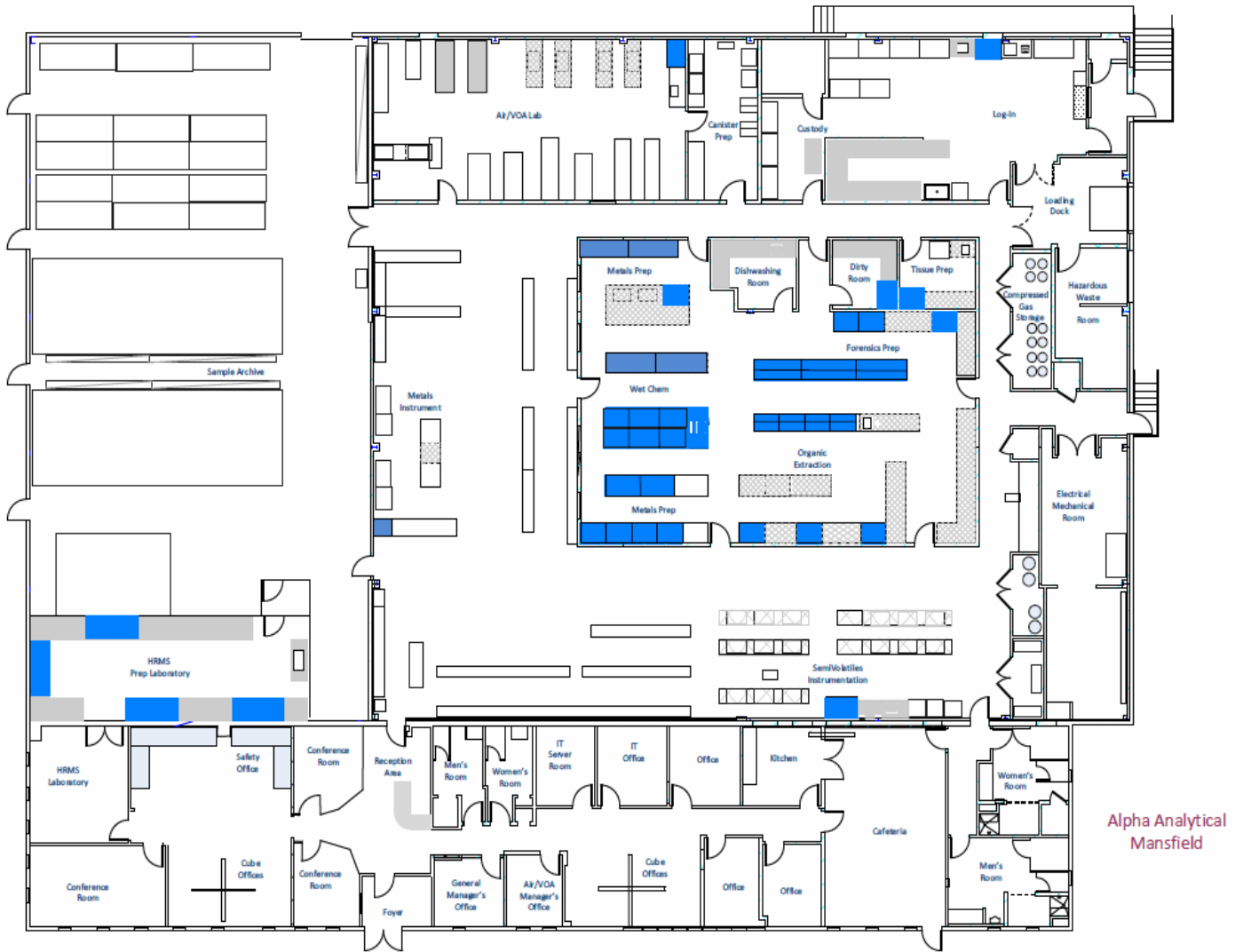
The *Ethical Conduct and Data Integrity Agreement* must be signed at the time of hire (or within 2 weeks of a staff member's receipt of this policy). Such signature is a condition of continued employment at Alpha. Failure to comply with these requirements will result in immediate discharge from Alpha employment. This agreement is not an employment contract and does not modify in any manner the company's *Employment-at-Will* Agreement.

21 Appendix F– Floor Plan Westboro Facility



Alpha Analytical
8 Walkup Drive
Westborough, MA

22 Appendix G– Floor Plan Mansfield Facility



23 Appendix H – Job Titles and Requirements

TITLE*	REQUIRED EDUCATION**	MINIMUM REQUIRED ENVIRONMENTAL LAB EXPERIENCE	MINIMUM REQUIRED SKILLS***
Technical Manager (Director) Organic Laboratory	BS or BA in Chemical, Environmental, or Biological Science; including minimum 24 credit hours in Chemistry. Masters or Doctoral degree in one of above disciplines may be substituted for 1 year of experience.	Two (2) years with the analysis of organic analytes in an environmental laboratory	<ol style="list-style-type: none"> 1. Advanced technical knowledge of all analytical methods performed by the lab 2. Advanced technical instrumentation/lab systems knowledge 3. Knowledge of safe laboratory practices, OSHA regs and emergency protocols 4. Experience with and understanding of LIMS 5. Experience with method development and implementation 6. Experience monitoring standards of performance in Quality Control and Quality Assurance
Technical Manager (Director) Inorganic Laboratory	BS or BA in Chemical, Environmental, or Biological Science; including minimum 16 credit hours in Chemistry. Masters or Doctoral degree in one of above disciplines may be substituted for 1 year of experience.	Two (2) years with the analysis of inorganic analytes in an environmental laboratory	<ol style="list-style-type: none"> 1. Advanced technical knowledge of all analytical methods performed by the lab 2. Advanced technical instrumentation/lab systems knowledge 3. Knowledge of safe laboratory practices, OSHA regs and emergency protocols 4. Experience with and understanding of LIMS 5. Experience with method development and implementation 6. Experience monitoring standards of performance in Quality Control and Quality Assurance
Technical Manager (Director) Microbiology Laboratory	BS or BA in Chemical, Environmental, or Biological Science; including minimum 16 credit hours in the Biological Sciences, including at least one course having microbiology as a major component. Masters or Doctoral degree in one of above disciplines may be substituted for 1 year of experience.	Two (2) years with the analysis of microbiological analytes in an environmental laboratory	<ol style="list-style-type: none"> 1. Advanced technical knowledge of all analytical methods performed by the lab 2. Advanced technical instrumentation/lab systems knowledge 3. Knowledge of safe laboratory practices, OSHA regs and emergency protocols 4. Experience with and understanding of LIMS 5. Experience with method development and implementation 6. Experience monitoring standards of performance in Quality Control and Quality Assurance
Quality Assurance Officer	BS/BA in Chemistry, Biology, Environmental or related Science	Two (2) years Environmental Laboratory Experience	<ol style="list-style-type: none"> 1. Advanced technical knowledge of all analytical methods performed by the lab 2. Knowledgeable in Federal, State Programs (THE NELAC INSTITUTE (TNI) STANDARDS, etc.) 3. Able to develop QA/QC policies and certification requirements 4. Able to develop training programs for quality procedures 5. Documented training and/or experience in QA and QA procedures 6. Knowledge of safe laboratory practices and emergency protocols

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TITLE*	REQUIRED EDUCATION**	MINIMUM REQUIRED ENVIRONMENTAL LAB EXPERIENCE	MINIMUM REQUIRED SKILLS***
Laboratory Coordinator	High School Diploma; Associates or BS/BA in Chemistry, Biology or Environmental or related Science preferred	1 year +	<ol style="list-style-type: none"> 1. Knowledge of safe laboratory practices and emergency protocols 2. Proficient in all methods and SOP's within their department 3. Experience with and understanding of LIMS 4. Proven ability to meet TAT (turnaround times)
Quality Systems Specialist	BS/BA Chemistry, Biology, Environmental or related Science	2 years +	<ol style="list-style-type: none"> 1. General knowledge of laboratory methods 2. Experience with and understanding of LIMS 3. Strong attention to detail 4. Strong oral/written communication and organizational skills 5. Knowledge of QA/QC policies and certification requirements
EH&S Coordinator	High School or Equivalent	2 years +	<ol style="list-style-type: none"> 1. General knowledge of lab operations 2. Detailed knowledge of safe lab practices and emergency protocols 3. Hazardous Waste Management and RCRA Regulation Training 4. DOT Hazardous Materials Regulations Training 5. OSHA Compliance Training 6. Able to develop and deliver new hire and ongoing safety training programs
Lab Technician I	HS or Equivalent	0-1 years. 1+ years preferred.	<ol style="list-style-type: none"> 1. Knowledge of safe laboratory practices 2. Able to follow direction and Standard Operating Procedures (SOP's) 3. Familiarity with standard and reagent preparation 4. Knowledgeable in using volumetric pipettes and glassware 5. Strong oral/written communication and organizational skills
Lab Technician II	HS or Equivalent	2-4 years	<ol style="list-style-type: none"> 1. All skills of Lab Technician I 2. Trained in majority of technician skills relative to department
Lab Technician III	HS or Equivalent	5 years +	<ol style="list-style-type: none"> 1. All skills of Lab Technician II 2. Experienced in training staff
Lab Technician/Chemist I	BS/BA in Chemistry, Biology, Environmental or related Science	0-1 years	<ol style="list-style-type: none"> 1. Knowledge of safe laboratory practices 2. Able to follow direction and Standard Operating Procedures (SOP's) 3. Familiarity with standard and reagent preparation 4. Knowledgeable in using volumetric pipettes and glassware 5. Strong oral/written communication and organizational skills
Lab Technician/Chemist II	BS/BA in Chemistry, Biology, Environmental or related Science	2-4 years	<ol style="list-style-type: none"> 1. All skills of Chemist I 2. Trained in majority of department methods

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TITLE*	REQUIRED EDUCATION**	MINIMUM REQUIRED ENVIRONMENTAL LAB EXPERIENCE	MINIMUM REQUIRED SKILLS***
Lab Technician/Chemist III	BS/BA in Chemistry, Biology, Environmental or related Science	5 years +	1. All skills of Chemist II 2. Experienced in training staff
Analyst I	HS or Equivalent	0-1 years	1. Knowledge of safe laboratory practices 2. Able to follow direction and Standard Operating Procedures (SOP's) 3. Experienced with sample handling, preparation and/or extraction
Analyst II	HS or Equivalent	2-4 years	1. All skills of Analyst I 2. Experienced in machine operation, maintenance and troubleshooting
Analyst III	HS or Equivalent	5 years +	1. All skills of Analyst II 2. Experienced in data review and reporting 3. Experienced in training staff
Analytical Chemist I	BS/BA in Chemistry, Biology, Environmental or related Science	6 mos-1 year	1. Knowledge of safe laboratory practices 2. Able to follow direction and Standard Operating Procedures (SOP's) 3. Experienced with sample handling, preparation and/or extraction
Analytical Chemist II	BS/BA in Chemistry, Biology, Environmental or related Science	2-4 years	1. All skills of Analytical Chemist I 2. Experienced in machine operation, maintenance and troubleshooting
Analytical Chemist III	BS/BA in Chemistry, Biology, or Environmental or related Science	5 years +	1. All skills of Analytical Chemist II 2. Experienced in data review and reporting 3. Experienced in training staff
Data Deliverable Specialist I	HS Diploma, BS/BA or Associates preferred	0-1 years	1. Introductory knowledge of laboratory methods 2. Able to follow direction and Standard Operating Procedures (SOP's) 3. Working knowledge of Adobe Acrobat, Microsoft Word, Excel 4. Good writing and typing skills
Data Deliverable Specialist II	HS Diploma, BS/BA or Associates preferred	2-4 years	1. All skills of Data Deliverable Specialist I 2. General knowledge of laboratory methods 3. Understanding of data review/ data reporting process 4. Experience with and understanding of LIMS and electronic data deliverables

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TITLE*	REQUIRED EDUCATION**	MINIMUM REQUIRED ENVIRONMENTAL LAB EXPERIENCE	MINIMUM REQUIRED SKILLS***
Data Deliverable Specialist III	HS Diploma, BS/BA or Associates preferred	5 years +	1. All skills of Data Deliverable Specialist II 2. Intermediate/advanced knowledge of laboratory methods 3. Able to perform report review 4. Experience with and understanding of LIMS and electronic data deliverables 5. Able to initiate re-work where necessary
Laboratory Intern	2 Semesters of Chemistry, Biology or Environmental Science	None; Lab work study experience preferred	1. Knowledge of safe laboratory practices 2. Able to follow direction and Standard Operating Procedures

KEY

* Internal terms only. Full title would have "Environmental Laboratory" and specific department preceding it.

** Substitutions: Equivalent knowledge may be substituted for a degree in some instances.

*** Not meant to be an exhaustive list of skill requirements. For full list of skills consult the "Laboratory Skills" list. Actual Job Duties and Responsibilities can be found within job descriptions for each position.

24 Appendix I – Standard Operating Procedures

WESTBORO SOP #	Title
1728	Waste Management and Disposal - Westborough
1730	Balance Calibration Check
1733	Thermometer Calibration
1737	Inorganics Glassware Cleaning and Handling
1738	Water Quality Monitoring
1745	Reagent, Solvent and Standard Control
1948	Separatory Funnel Liquid-Liquid Extraction – EPA 3510C
1953	Organic Extraction Glassware Cleaning & Handling
1954	Soxhlet Extraction – EPA 3540C
1955	Sulfur Cleanup – EPA 3660A
1956	Oil and Waste Dilution – EPA 3580A
1959	Microwave Extraction – EPA 3546
1960	Sulfuric Acid Cleanup – EPA 3665A
1962	Florisil Cleanup
1963	Fractionation Cleanup
1964	Preparation of Samples for Chlorinated Herbicides
2107	Volatile Organic Compounds – EPA 524.2
2108	Volatile Organic Compounds – EPA 8260C
2109	Polynuclear Aromatic Hydrocarbons (PAHs) by SIM – EPA 8270D (modified)
2111	Semivolatile Organics by GC/MS – EPA 8270D
2112	TCLP/SPLP Extraction - Volatile Organics SW-846 Method 1311/1312
2113	EDB, DBCP & TCP in Water by Microextraction & Gas Chromatography – EPA 504.1, 8011
2116	Organochlorine Pesticides by Capillary Column GC – EPA 8081B
2119	Extractable Petroleum Hydrocarbons – MADEP
2120	Volatile Petroleum Hydrocarbons – MADEP
2123	Polychlorinated Biphenyls in Oil – EPA 600/4-81-045
2125	TPH-Diesel Range Organics, Maine 4.1.25, EPA 8015C (Modified)
2127	CT-ETPH
2128	Herbicides by 8151A
2129	PCBs by Capillary Column Gas Chromatography - EPA 8082A
2131	New Jersey EPH Method
2133	TCLP Extraction Metals and Semi-Volatile Organics – SW-846 Method 1311
2135	SPLP Extraction Inorganics and Semivolatile Organics, EPA 1312

WESTBORO SOP #	Title
2161	Fecal Coliform by Membrane Filtration – SM 9222D
2163	Fecal Coliform by Multiple Tube Fermentation – SM 9221E
2191	Heterotrophic Plate Count – SM 9215B
2192	Total Coliform/E.Coli – Presence/Absence (Colilert) – SM 9223B
2194	Total Coliform by Multiple Tube Fermentation – SM 9221B
2195	Chlorophyll A – SM 10200H
2196	E. Coli – Membrane Filtration
2197	Chlorophyll A – EPA 446
2198	Air Density Monitoring
2199	Inhibitory Residue Test
2200	Enterococcus – MF
2201	Total Coliform, E.Coli & Enterococcus by Quantification Methods (Quanti Tray)
2202	pH, Liquid Samples
2203	pH, Soil & Waste Samples
2204	Hexavalent Chromium
2205	Biological Oxygen Demand
2206	Ammonia Nitrogen
2207	Total Kjeldahl Nitrogen
2208	Chemical Oxygen Demand
2209	Oil & Grease by n-Hexane Extraction Method & Gravimetry
2210	Cyanide, Total
2211	Phenol, Total
2212	Sulfate, Turbidimetric Method
2213	Alkalinity, Titration Method –SM 2320B
2214	Determination of Inorganic Anions by Ion Chromatography – EPA 300.0
2215	Total Organic Carbon/Dissolved Organic Carbon
2216	Chloride – SM 4500Cl-E, EPA 9251
2217	Nitrate, Nitrite and Nitrate/Nitrite Nitrogen – EPA 353.2, SM 4500NO ₃ -F
2218	Total Solids (Dried @ 103-105°) and TVS – SM 2540B, SM 2540E
2219	Total Dissolved Solids – SM 2540C
2220	Total Suspended Solids – SM 2540D
2221	Total Sulfide – SM 4500S2-AD, EPA 9030B
2222	MBAS, Anionic Surfactants – SM 5540C
2223	Fluoride, Electrode Method – SM 4500F-BC
2224	Turbidity, Nephelometric Method – EPA 180.1, SM 2130B
2225	Orthophosphate, Colorimetric Single Reagent Method – SM 4500P-E
2226	Total Phosphorous, Colorimetric Combined Reagent Method – SM 4500P-E
2227	Flashpoint – EPA 1010

WESTBORO SOP #	Title
2228	Reactivity – EPA Chapter 7.3
2229	Total Solids (Dried @ 103-105°) – SM 2540G
2230	Specific Conductance and Salinity
2231	True and Apparent Color, Visual Comparison Method
2232	Acidity, Titration Method
2233	Determination of Formaldehyde by HPLC, EPA 8315A
2234	Sulfite, Iodometric
2235	Ferrous Iron
2236	Residual Chlorine
2237	ORP
2238	Ignitability of Solids EPA 1030
2239	Physiologically Available Cyanide (PAC)
2240	Total Settleable Solids SM 2540 F
2241	Fixed and Volatile Solids in Solid and Semisolid Samples – SM 2540G
2242	Tannin & Lignin
2243	Nitrite - Manual Colorimetric Method
2244	Paint Filter Liquids Test
2245	Odor, Threshold Odor Test
2249	Dissolved Oxygen
2251	Perchlorate by IC/MS/MS
3743	Free Cyanide
9177	Total Phenol - SEAL Method
9733	Oil & Grease and TPH in Soil
10807	Percent Organic Matter in Soil
14751	Determination of UV-Absorbing Organic Constituents at 254nm
17972	Extractable Organic Halides (EOX)
18236	Chloropicrin and Carbon Tetrachloride by EPA 8011
19332	DI Water Extraction ASTM D3987
21994	Nonfractionated EPH
23148	Gilson EPH Fractionation
25691	Semivolatile Organic Compounds by GC/MS EPA 625.1
25693	Volatile Organic Compounds by EPA 624.1
26801	TPH - Gasoline Range Organics Maine 4.2.17, EPA 8015D
27634	True and Apparent Color, Single Wavelength Method
28200	PCBs by EPA 608.3
28201	Pesticides by EPA 608.3
32637	Polynuclear Aromatic Hydrocarbons (PAHs) by SIM EPA 8270E (M)
32639	Volatile Organic Compounds EPA 8260D
33262	Extractable Petroleum Hydrocarbons (MA-EPH) 2.1

MANSFIELD SOP #	Title
1753	Glassware Cleaning
1754	Balance Calibration
1755	Pipette Checks
1797	Waste Management and Disposal - Mansfield
1816	Reagent Solvent Standard Control
2134	Hot Block Digestion for Aqueous Samples EPA 3005A
2138	Mercury Aqueous 7470A
2139	Mercury Soil 7471B
2140	AVS SEM
2141	Hydride Generation
2142	Mercury Aqueous 7474
2143	Mercury Soil 7474
2148	Metals Soil Digestion 3050
2150	Metals Microwave 3015
2155	EPA 8270D
2157	PAH by SIM
2158	EPA 8081B
2160	EPA 8082A Aroclors/Congeners by GC and TO-10A
2162	Pesticides/PCB Aroclors/Congeners by GC/MS SIM
2164	1,4-Dioxane GC/MS SIM
2165	Separatory Funnel Extraction EPA 3510C
2166	Tissue Prep
2167	GPC
2168	Sulfur Cleanup 3660
2169	Sulfuric Acid Cleanup 3665
2170	Silica Gel Cleanup
2171	% Lipids
2172	Microscale Solvent Extraction EPA 3570
2173	Soxhlet Extraction EPA 3540C
2174	Soxhlet Extraction of PUFs
2175	% Total Solids
2182	TOC by Lloyd Kahn
2183	Particle Size Determination
2184	Particulates in Air PM-10
2186	EPA TO-15
2187	APH
2188	Air PIANO
2189	Dissolved Gases RSK-175

MANSFIELD SOP #	Title
2190	Cleaning & Preparation of Air Sampling Equipment
2246	TPH and SHC
2247	Alkylated PAH
2248	Organic Lead
2252	Fixed Gases
2255	PIANO Volatiles
2256	Ethanol in Oil
2257	Whole Oil Analysis
2259	Density Determination of Oils
2260	Alumina Cleanup
2261	Shaker Table
2263	Gravimetric Determination
2264	Tissue Extraction
2265	Organic Waste Dilution
2267	Client SOP: SGC - Manual Method
2268	Client SOP: DCM Extractable Method
4246	PAHs by SPME
6438	Mercury in Sorbent Tubes by CVAA
7900	Mercury 1631E Using Cetac-M-8000 Analyzer
9077	Porewater Generation
9480	EPA-TO-12
12863	EPA 8270D GC/MS Full Scan TO-13A
13091	HPAH
13406	Particulate Organic Carbon
14500	Lead in Particulate Matter
17452	TOC by EPA 9060A
17456	Moisture, Ash and Organic Matter
17829	Specific Gravity of Soil
17830	Liquid Limit, Plastic Limit and Plasticity Index of Soils
17940	1,4-Dioxane in Drinking Water by EPA 522
18086	Total Suspended Solids (TSS) SM 2540D
18705	PCB Congeners by GC/MS-SIM EPA 8270D
18710	Trace Elements in Waters and Wastes by ICP-MS EPA 200.8
18711	Metals by ICP EPA 200.7
18715	Mercury in Water (CVAA) EPA 245.1
18716	Hot Block Digestion for Aqueous Samples EPA 3005A
18717	Microwave Assisted Acid Digestion of TCLP Extracts EPA 3015
18718	Microwave Assisted Acid Digestion for Metals EPA 3015A/3051A
18817	Alcohols by FID- Aqueous Direct Injection EPA 8015D

MANSFIELD SOP #	Title
19625	Glycols by GC-FID EPA 8015D
19971	Air Drying Samples for PCBs and Metals Analysis
19978	Density of Soil
22132	Data Review – Ohio VAP
23511	PFAS by LC/MS/MS by EPA 537
23528	PFAS by LC/MS/MS Isotope Dilution by EPA 537(M)
24454	Acetonitrile Extraction for Unknown Compounds via GCFID
25896	EPA 8290A Dioxins and Furans by Hi-Res MS
25900	EPA 1613B Dioxins and Furans by Hi-Res MS
25923	Mercury in Liquid Waste (Automated Cold-Vapor Technique) EPA 7470A
25924	Mercury in Solid/Semisolid Waste (Manual Cold-Vapor Technique) EPA 7471B
26796	Metals by ICP EPA 6010D
26797	Metals by ICP-MS EPA 6020B
27056	HiRes Laboratory Glassware Cleaning
27322	In Vitro Accessibility Assay for Lead in Soil EPA 1340
27360	PFAS in Cranberry Matrix by EPA 537 (M) LC/MS/MS Isotope Dilution
27485	Total Petroleum Hydrocarbons Screen by GC/FID 8015D
27897	PCB Congeners by High Resolution GC/MS
29033	PFAS by LC/MS/MS in Non-Potable Water
29139	Biomimetic Extraction Using SPME
32082	MADEP PFAS by SPE & LC/MS/MS Isotope
31164	Semivolatile Organic Compounds By Gas Chromatography / Mass Spectrometry (GC/MS) 8270E
32324	PAH and PCB Congeners by GCMS with SIM 8270E TO-13A
32200	EPA 533 PFAS LC/MS/MS Isotope Dilution
36216	PFAS LC/MS/MS Isotope Dilution Nonpotable Water
36957	PFAS by EPA 537.1 in Drinking water by LC/MS/MS
45852	Method 1633 Draft PFAS in Aqueous, Solid, Biosolids and Tissue by LCMSMS
40380	Resin Extraction

CORPORATE SOP #	Title
1559	Sample Receipt and Login
1560	Sample Custody and Tracking
1561	Bottle Order Preparation
1562	Computer System Backup/Control
1563	Computer and Network Security
1564	Software Validation and Control

CORPORATE SOP #	Title
1565	Training Program
1566	Report Generation and Approval
1567	Organics Data Deliverable Package Review
1722	Customer Inquiry and Complaint Procedures
1723	Project Management
1724	Quote/Contract Procedure
1725	Project Communication Form Generation
1726	Purchasing Procedure
1727	Accounts Payable Invoice Processing
1729	Document Control
1731	Manual Integration and Compound Rejection
1732	DL LOD LOQ Generation
1734	Control Limit Generation
1735	Analytical Guidelines for Method Validation
1736	Corrective and Preventative Actions
1738	Water Quality Monitoring
1739	Demonstration of Capability (DOC) Generation
1740	Internal Audit Procedure
1741	Data Review – Organics
1742	Calculating Measurement Uncertainty
1743	Annual Management Review
1744	Sample Compositing Procedure
1746	Nonconformance Planning/Procedures
1747	Temperature Datalogger Operation
2274	Data Validation Package
17553	Lab Supply Transfer Procedure
18821	Weights Verification
18909	PT Corrective and Preventive Action Process

25 Appendix J– Report Signing - List of Authorized Personnel

All final reports are reviewed and signed by authorized personnel, who have been designated to perform such review.

The following is the listing of all authorized representatives of the company who have been authorized by the Laboratory Technical Manager to perform final report review as of 05/25/2022. Refer to Qualtrax Form ID 17878 for the most current listing.

Name	Title
Peter Henriksen	General Manager
Susan O'Neil	Project Manager
Christopher Anderson	Project Manager
Elizabeth Porta	Project Manager
Andrew Rezendes	Volatiles Manager and Air Technical Manager
Lisa S. Westerlind	Technical Representative
Ellen M. Collins	Technical Representative
Michelle M. Morris	Technical Representative
Kelly Stenstrom	Technical Representative
Cristin Walker	Technical Representative
Cynthia McQueen	Technical Representative
Melissa Sturgis	Technical Representative
Caitlin Walukevich	Technical Representative
Tiffani Morrissey	Technical Representative
Jennifer Clements	Technical Representative
Kelly O'Neill	Technical Representative
Alycia Mogayzel	Technical Representative
Sebastian Corbin	Technical Representative
Jennifer Jerome	Technical Representative
Steven Gniadek	Technical Representative
Michael Chang	Technical Representative
James C. Todaro	Quality Assurance Officer